

## MINUTES

Monday, February 8, 2016  
10:00 A.M.

Manistee County Blacker Airport  
Conference Room

**Members Present:** Paul Schulert, Chair; Brook Shafer, Vice-Chair; Doug Bell; Mark Bergstrom; Gerry Haw; and Alan Marshall

**Members Absent:** Dale Picardat

**Others Present:** Barry Lind, Airport Director; George Saylor, Airport Legal Counsel; Dylan Savela, Manistee News Advocate; and Rachel Nelson, Airport Authority Secretary

Paul Schulert, Chair, called the meeting to order at 10:00 A.M. Roll was taken by the Secretary.

Mr. Schulert explained that he would like to add an item to the agenda after Comments by Authority Members to go into closed session to discuss an attorney opinion pursuant to Section 15.268 Sub H of the Open Meetings Act.

**There was a motion by Mr. Bergstrom, supported by Mr. Shafer, to approve the meeting agenda with the addition of the Closed Session.**

**A roll call vote was taken:**

**Yeas: 6 (Schulert; Shafer; Bell; Bergstrom; Haw; Marshall)**

**Nays: 0**

**Absent: 1 (Picardat)**

**Motion carried**

There was no public comment.

The Chair confirmed that each member had received a copy and had an opportunity to review the minutes from the regular meeting of the Airport Authority held on Monday, January 11, 2016.

**There was a motion by Mr. Shafer, supported by Mr. Bergstrom, to approve the Airport Authority regular meeting minutes of Monday, January 11, 2016, as presented. Motion carried by unanimous vote.**

The Authority next reviewed the January 2016 Accounts Payable Report (APPENDIX A). Mr. Lind explained that the Piper McCredie Agency payment is for the annual property and liability insurance. Mr. Lind noted that Piper McCredie put the insurance out for bids this year, so the carrier is changing which is saving approximately \$3,000. The Prein & Newhof payment is for fees related to the property acquisition process and is subject to reimbursement in the future.

**There was a motion by Mr. Bell, supported by Mr. Marshall, to approve the January 2016 Accounts Payable Report and authorize payment of the outstanding invoices totaling \$53,586.60.**

**A roll call vote was taken:**

**Yeas: 6 (Marshall; Haw; Bergstrom; Bell; Shafer; Schulert)**

**Nays: 0**

**Absent: 1 (Picardat)**

**Motion carried**

The Authority also reviewed the January 2016 Financial Statement (APPENDIX B), which includes a Balance Sheet, a Statement of Revenue and Expenses, and a running account of the Passenger Facility Charges collected. Since Mr. Pomeroy was unable to be at the meeting, the Financial Statement was tabled until next month due to questions regarding remaining balances and percentages.

The Authority next discussed the proposed FY 2014/15 budget amendments (APPENDIX C). After discussion,

**There was a motion by Mr. Bergstrom, supported by Mr. Shafer, to approve the FY 2014/15 budget amendments as presented.**

**A roll call vote was taken:**

**Yeas: 6 (Bell; Shafer; Schulert; Bergstrom; Haw; Marshall)**

**Nays: 0**

**Absent: 1 (Picardat)**

**Motion carried**

The Orchard Beach Aviation rent information was also provided, as well as fuel sales (APPENDIX D).

None of the Committees held meetings during the last month. Mr. Schulert made the following Committee appointments:

Executive Committee: Paul Schulert (Chair), Doug Bell, Brook Shafer

Budget Committee: Dale Picardat (Chair), Mark Bergstrom, Brook Shafer

Bylaws Committee: Alan Marshall (Chair), Doug Bell, Gerry Haw

Hangar Expansion Committee: Paul Schulert (Chair), Gerry Haw, Brook Shafer

Mr. Lind reported that there were no airport incidents. Mr. Lind presented a report on airfares which compares flights from Manistee, Traverse City, Grand Rapids, and Muskegon for travel in March 2016 (APPENDIX E). Mr. Lind presented information on airplane passenger numbers for 2016 as well as the previous five years (APPENDIX F).

Bob Buchanan of Law Weathers submitted the final (hopefully) FAA Grant/Sponsor package to the FAA for review/approval on January 18, 2016.

The final change order and payment application for the 2014 construction projects was signed on February 2, 2016. The paperwork is now at MDOT for processing. Once this project is closed out, the balance remaining will be used for a "pre application" for a grant this year, assuming the sponsorship issues are resolved in time. Of the \$1 million, approximately \$150,000 is remaining, and it would need to be used by September 30, 2016.

The updated plans for the hangar expansion/door repair project were received on December 23, 2015. After a final review and additional questions, it was determined that given how the door opened, additional space is needed. The engineer is working on this modification, but Mr. Lind noted that the previous plans were approved by the State.

Mr. Lind stated that the State Aeronautics Commission met on January 27, 2016, and reported that the Air Service Committee plans to meet with EAS airports at the winter conference next week regarding the State's Air Service Plan. The Chair indicated a desire to quickly get this wrapped up since this process is behind and the plan is to bring something for approval to the Aeronautics Commission at their March meeting. Mr. Lind is concerned that feedback from the EAS airports will not be considered if they want to move forward so quickly.

Overall, air service quality continues to be good. January had two flights canceled due to a mechanical issue, but passengers were accommodated with backup aircraft and were only delayed a couple hours. After four months of near flat growth in passenger numbers, January saw 10% growth, and bookings from November to January are 16% ahead of last year. The summer schedule is being worked on and should be available by the end of the month. The draft schedule has 19 weekly flights, which is more than there have ever been. There were only 15 weekly flights last summer, but it was also noted that all flights this year will be with the 19 seat aircraft, so there will actually be fewer seats available. Mr. Lind added that the available seats will be appropriate for the demand. The intention is to also include flights to Pellston again this summer.

Mr. Lind informed the Authority that the fiscal year 2014/15 audit occurred over the last two weeks.

There was no update on the Coho Bend billboard issue. Mr. Lind is planning to meet with the Little River Band of Ottawa Indians tomorrow regarding the tree cutting issue. Mr. Lind is waiting to hear back from Manistee Township regarding a fee schedule for septic services.

**There was a motion by Mr. Shafer, supported by Mr. Bergstrom, to go into closed session to discuss an attorney opinion pursuant to Section 15.268 Sub H of the Open Meetings Act.**

**A roll call vote was taken:**

**Yeas: 6 (Marshall; Haw; Bergstrom; Bell; Shafer; Schulert)**

**Nays: 0**

**Absent: 1 (Picardat)**

**Motion carried**

**There was a motion by Mr. Shafer, supported by Mr. Bell, to return to open session.**

**A roll call vote was taken:**

**Yeas: 6 (Schulert; Shafer; Bell; Bergstrom; Haw; Marshall)**

**Nays: 0**

**Absent: 1 (Picardat)**

**Motion carried**

**There being no further business to come before the Authority, the meeting was adjourned at 11:50 A.M.**

**Respectfully Submitted,**

---

**Rachel Nelson, Airport Authority Secretary**

Visit: [www.manisteecountymi.gov](http://www.manisteecountymi.gov) to view Calendar of Events, County Board Agendas/Minutes, Committee Meeting Minutes, Airport Authority Minutes (under More Departments and Services), etc.

[m h:\airport authority\minutes\airport authority 020816]

# MANISTEE COUNTY BLACKER AIRPORT

## JANUARY 2016 ACCOUNTS PAYABLE

CHECK #	VENDOR NAME	AMOUNT
	BARRY LIND	\$ 3,500.00
	CONSUMERS ENERGY	\$ 2,496.45
	A T & T	\$ 27.75
	MICHCON (DTE ENERGY)	\$ 906.62
	MIKA MEYERS BECKETT & JONES	\$ 408.50
	LAW WEATHERS	\$ 1,128.40
	ACE HARDWARE	\$ 26.98
	FASTENAL	
	PREIN & NEWHOF	\$ 2,849.00
	DIRECT TV	
	BLARNEY CASTLE	\$ 1,296.94
	PIPER MCCREDIE AGENCY	\$ 16,892.00
	CUSTOM SHEET METAL & HEATING	\$ 746.40
	NAPA AUTO PARTS	
	PRIMARY AIRPORT SERVICES	
	<b>TOTAL</b>	<b>\$ 30,279.04</b>
	<b>ADVERTISING INVOICES</b>	
	MANISTEE CHAMBER OF COMMERCE	\$ -
	CADILLAC AREA CHAMBER OF COMMERCE	\$ -
	RIGHTSIDE DESIGN, LLC	\$ 2,943.58
	LUDINGTON AREA CVB	\$ -
	MIDWESTERN BROADCASTING (WTCM RADIO)	\$ -
	ORCHARD BEACH AVIATION	\$ 467.98
	<b>TOTAL</b>	<b>\$ 3,411.56</b>
	<b>ORCHARD BEACH AVIATION</b>	<b>\$ 19,896.00</b>
	REGULAR HOURS	270 @ 16.50      4,455.00
	MAINTENANCE HOURS	194 @ 16.50      3,201.00
	PART 139 LABOR	12,200.00
	INTERNET	40.00
	<b>GRAND TOTAL</b>	<b>\$ 53,586.60</b>

## MANISTEE COUNTY BLACKER AIRPORT

	JANUARY 2016 REVENUE & EXPENSES			BUDGET REMAINING		67%
	PREVIOUS MONTH	CURRENT MONTH	YEAR-TO DATE	ANNUAL BUDGET	BALANCE \$	%
<b>INCOME:</b>						
FEDERAL GRANT - AEAS	\$178,436.00	\$ 169,802.00	\$ 742,520.00	\$ 2,328,104.00	\$ 1,585,584.00	68%
HANGER RENTAL	\$ 2,760.00	\$ 4,100.00	\$ 11,060.00	\$ 31,000.00	\$ 19,940.00	64%
LANDING FEES - PUBLIC CHARTERS	\$ 18,382.10	\$ 18,382.10	\$ 73,528.40	\$ 220,585.00	\$ 147,056.60	67%
LANDING FEES - GENERAL AVIATION	\$ -	\$ 18.00	\$ 117.00	\$ 750.00	\$ 633.00	84%
AUTO RENTAL SPACE	\$ -	\$ -	\$ -	\$ 6,000.00	\$ 6,000.00	100%
OFFICE RENT	\$ 1,065.00	\$ 1,065.00	\$ 4,260.00	\$ 13,500.00	\$ 9,240.00	68%
COUNTY OF MANISTEE	\$ 9,583.00	\$ 9,583.00	\$ 38,332.00	\$ 115,000.00	\$ 76,668.00	67%
STATE REIMB-MARKETING	\$ -	\$ -	\$ -	\$ 20,000.00	\$ 20,000.00	100%
PASSENGER FACILITY CHARGES	\$ -	\$ -	\$ 13,023.00	\$ 22,500.00	\$ 9,477.00	42%
FUEL SALES	\$ 503.70	\$ 454.51	\$ 2,281.35	\$ 11,000.00	\$ 8,718.65	79%
SIGN LEASE	\$ -	\$ -	\$ -	\$ 4,000.00	\$ 4,000.00	100%
MISCELLANEOUS	\$ -	\$ 309.36	\$ 321.36	\$ 6,000.00	\$ 5,678.64	95%
<b>TOTAL INCOME</b>	<b>\$210,729.80</b>	<b>\$ 203,713.97</b>	<b>\$ 885,443.11</b>	<b>\$ 2,778,439.00</b>	<b>\$ 1,892,995.89</b>	<b>68%</b>
<b>EXPENSES:</b>						
AEAS CONTRACT-PUBLIC CHARTERS	\$178,436.00	\$ 169,802.00	\$ 742,520.00	\$ 2,328,104.00	\$ 1,585,584.00	68%
PERSONNEL - MANAGEMENT	\$ 3,500.00	\$ 3,500.00	\$ 14,000.00	\$ 42,000.00	\$ 28,000.00	67%
PERSONNEL - OP & MAINT	\$ 18,387.50	\$ 19,856.00	\$ 75,818.75	\$ 240,000.00	\$ 164,181.25	68%
DUES & FEES	\$ -	\$ -	\$ -	\$ 1,000.00	\$ 1,000.00	100%
SUPPLIES	\$ 279.86	\$ -	\$ 572.73	\$ 2,000.00	\$ 1,427.27	71%
UTILITIES	\$ 2,696.87	\$ 3,443.07	\$ 8,282.01	\$ 29,000.00	\$ 20,717.99	71%
FUEL	\$ -	\$ 1,296.94	\$ 2,744.46	\$ 9,000.00	\$ 6,255.54	70%
REPAIRS & MAINTENANCE	\$ 8,870.73	\$ 773.38	\$ 21,673.54	\$ 17,000.00	\$ (4,673.54)	-27%
CONTRACTED SERVICES	\$ -	\$ -	\$ 201.00	\$ 1,200.00	\$ 999.00	83%
LEGAL	\$ 463.90	\$ 1,536.90	\$ 2,913.80	\$ 6,000.00	\$ 3,086.20	51%
AUDIT	\$ -	\$ -	\$ -	\$ 3,100.00	\$ 3,100.00	100%
ADVERTISING	\$ 841.80	\$ 3,411.56	\$ 11,804.48	\$ 40,000.00	\$ 28,195.52	0%
TELEPHONE	\$ 24.09	\$ 27.75	\$ 99.99	\$ 500.00	\$ 400.01	80%
TRAVEL	\$ -	\$ -	\$ -	\$ 500.00	\$ 500.00	100%
INSURANCE	\$ 2,774.22	\$ 16,892.00	\$ 19,919.22	\$ 22,000.00	\$ 2,080.78	9%
TRAINING (FIRE FIGHTER)	\$ -	\$ -	\$ -	\$ 2,000.00	\$ 2,000.00	0%
EQUIPMENT	\$ -	\$ -	\$ -	\$ 8,535.00	\$ 8,535.00	0%
BOOKKEEPING	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	100%
PFC EXPENSES	\$ -	\$ 2,849.00	\$ 13,029.05	\$ 22,500.00	\$ 9,470.95	42%
MISCELLANEOUS	\$ -	\$ -	\$ 327.21	\$ 1,000.00	\$ 672.79	67%
	<b>\$216,274.97</b>	<b>\$ 223,388.60</b>	<b>\$ 913,906.24</b>	<b>\$ 2,778,439.00</b>	<b>\$ 1,864,532.76</b>	<b>67%</b>
EXCESS REVENUE OVER/(UNDER) EXPENDITURES	<b>\$ (19,674.63)</b>		<b>\$ (28,463.13)</b>			
<b>BALANCE ON HAND - AIRPORT FUND</b>						
BEGINNING BALANCE 01/01/2016	<b>\$ 78,715.73</b>					
JANUARY RECEIPTS	<b>\$ 186,023.06</b>					
DECEMBER DISBURSEMENTS	<b>\$ (216,274.97)</b>					
	<b>\$ 48,463.82</b>					

B-2

# MANISTEE COUNTY BLACKER AIRPORT

## JANUARY 2016 BALANCE SHEET

ASSETS	1/31/2016	12/31/2015
CASH	\$ 48,463.82	\$ 78,715.73
CASH - PFC ACCOUNT	\$ 69,080.59	\$ 71,929.59
ACCOUNTS RECEIVABLE		
PUBLIC CHARTERS	\$ 55,146.30	\$ 36,764.20
ADVERTISING GRANT	\$ 50,000.00	\$ 50,000.00
STATE GRANT	\$ -	\$ -
MISC.	\$ 1,012.51	\$ 1,703.70
<b>TOTAL ASSETS</b>	<b>\$ 223,703.22</b>	<b>\$ 239,113.22</b>

LIABILITIES	1/31/2016	12/31/2015
ACCOUNTS PAYABLE - TRADE	\$ 223,388.60	\$ 216,274.97
ACCOUNTS PAYABLE - COUNTY	\$ -	\$ -
PREPAID HANGER RENT	\$ -	\$ -
<b>TOTAL LIABILITIES</b>	<b>\$ 223,388.60</b>	<b>\$ 216,274.97</b>

<b>FUND BALANCE</b>	<b>\$ 23,129.72</b>	<b>\$ 42,804.35</b>
---------------------	---------------------	---------------------

<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 246,518.32</b>	<b>\$ 259,079.32</b>
---	----------------------	----------------------

<b>PASSENGER FACILITY CHARGES COLLECTED THROUGH 01/31/2016</b>	<b>\$ 137,639.23</b>
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)	\$ (7,625.00)
CONSUMERS ENERGY	\$ (313.50)
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)	\$ 313.50
TRANSFER OF PUBLIC IMPROVEMENT FUNDS	\$ 683.39
MANISTEE COUNTY ROAD COMMISSION	\$ (817.71)
STATE OF MICHIGAN (RAMP AREAS)	\$ (4,363.00)
J RANCK ELECTRIC	\$ (4,400.00)
STATE OF MICHIGAN	\$ (22,740.00)
STATE OF MICHIGAN (TAXIWAY)	\$ 38.92
STATE OF MICHIGAN (T-HANGAR ETC.)	\$ 279.86
JOHNSON DIVERSIFIED SERVICES	\$ (6,800.00)
PREIN & NEWHOF	\$ (9,786.05)
PREIN & NEWHOF	\$ (10,180.05)
PREIN & NEWHOF	\$ (2,849.00)
<b>PFC FUNDS AVAILABLE</b>	<b>\$ 69,080.59</b>

### AUTO RENTAL REVENUE BY COMPANY THROUGH 01/31/2016

ENTERPRISE CAR RENTALS	\$ -
MOWERY LEASING & RENTAL	\$ -
GWK AGENCY	\$ -
<b>TOTAL</b>	<b>\$ -</b>

**PROPOSED BUDGET AMMENDMENTS  
AIRPORT FY14/15**

<b>REVENUE</b>				
Account Description	YEAR-TO DATE	APPROVED BUDGET	REQUESTED AMMENDED BUDGET	INCREASE/ (DECREASE)
FEDERAL GRANT - AEAS	\$ 2,488,502.00	\$ 2,300,000.00	2,488,500.00	188,500.00
HANGER RENTAL	\$ 24,578.04	\$ 31,000.00	30,000.00	(1,000.00)
LANDING FEES - PUBLIC CHARTERS	\$ 220,585.20	\$ 211,138.00	221,000.00	9,862.00
LANDING FEES - GENERAL AVIATION	\$ 1,053.00	\$ 1,000.00	1,100.00	100.00
AUTO RENTAL SPACE	\$ 5,634.93	\$ 6,500.00	6,000.00	(500.00)
OFFICE RENT	\$ 12,780.00	\$ 12,780.00	12,780.00	-
COUNTY OF MANISTEE	\$ 115,000.00	\$ 115,000.00	115,000.00	-
STATE REIMB-MARKETING	\$ 10,925.46	\$ 25,000.00	20,000.00	(5,000.00)
PASSENGER FACILITY CHARGES	\$ 18,004.50	\$ 24,000.00	18,000.00	(6,000.00)
FUEL SALES	\$ 12,146.96	\$ 10,000.00	12,500.00	2,500.00
SIGN LEASE	\$ 2,800.00	\$ 4,000.00	4,000.00	-
MISCELLANEOUS	\$ 2,103.42	\$ 6,000.00	2,120.00	(3,880.00)
	<b>\$ 2,914,113.51</b>	<b>\$ 2,746,418.00</b>	<b>\$ 2,931,000.00</b>	<b>\$ 184,582.00</b>

<b>EXPENSES</b>				
Account Description	YEAR-TO DATE	APPROVED BUDGET	REQUESTED AMMENDED BUDGET	INCREASE/ (DECREASE)
AEAS CONTRACT-PUBLIC CHARTERS	\$ 2,488,502.00	\$ 2,300,000.00	2,488,500.00	188,500.00
PERSONNEL - MANAGEMENT	\$ 40,800.00	\$ 42,000.00	40,800.00	(1,200.00)
PERSONNEL - OP & MAINT	\$ 231,243.00	\$ 240,000.00	232,000.00	(8,000.00)
DUES & FEES	\$ 400.00	\$ 1,000.00	400.00	(600.00)
SUPPLIES	\$ 2,763.19	\$ 2,000.00	2,800.00	800.00
UTILITIES	\$ 32,025.49	\$ 28,000.00	32,000.00	4,000.00
FUEL	\$ 4,920.80	\$ 9,000.00	5,000.00	(4,000.00)
REPAIRS & MAINTENANCE	\$ 21,174.99	\$ 17,000.00	21,200.00	4,200.00
CONTRACTED SERVICES	\$ 954.59	\$ 1,200.00	950.00	(250.00)
LEGAL	\$ 11,377.60	\$ 6,000.00	11,400.00	5,400.00
AUDIT	\$ 3,150.00	\$ 3,000.00	3,150.00	150.00
ADVERTISING	\$ 36,937.98	\$ 35,000.00	37,000.00	2,000.00
TELEPHONE	\$ 558.72	\$ 500.00	600.00	100.00
TRAVEL	\$ 208.15	\$ 500.00	500.00	-
INSURANCE	\$ 23,576.51	\$ 22,000.00	23,600.00	1,600.00
TRAINING (FIRE FIGHTER)	\$ 5,900.00	\$ 5,000.00	6,000.00	1,000.00
EQUIPMENT	\$ 796.65	\$ 6,218.00	800.00	(5,418.00)
BOOKKEEPING	\$ 3,000.00	\$ 3,000.00	3,000.00	-
PFC EXPENSES	\$ 16,669.51	\$ 24,000.00	18,000.00	(6,000.00)
MISCELLANEOUS	\$ 3,260.48	\$ 1,000.00	3,300.00	2,300.00
	<b>\$ 2,928,219.66</b>	<b>\$ 2,746,418.00</b>	<b>\$ 2,931,000.00</b>	<b>\$ 184,582.00</b>

ORCHARD BEACH AVIATION

January 2016

## RENT

OFFICE	\$340.00	
HANGER	\$200.00	
FUEL	\$454.51	
T-SHIRT SALES	\$0.00	(0 @ \$12)
LANDING FEES		
TWIN	\$0.00	(0 @ \$9)
JET	\$18.00	(1 @ \$18)
TOTAL	\$1012.51	

## FUEL SALES JANUARY 2016

100LL 855.7 Gal

JET 2835.0 Gal

TOTAL 3690.7 Gal

General	146.6 Gal @ .15 = \$21.99
PublicCharters	1000.0 Gal @ .15 = \$150.00
PublicCharters	1830.0 Gal @ .08 = \$146.40
PublicCharters	0.0 Gal @ .02 = \$0.00
Orchard Beach	714.1 Gal @ .15 = \$107.12
Orchard Beach	0.0 Gal @ .08 = \$0.00

DIESEL FUEL 11.6 Gal @ \$2.50 = \$29.00

**March Travel as of 2/1/16**

**Best Fares**

	MBL	TVC	GRR	MKG
Atlanta (ATL)	336 DL	426 AA	293 AA	381 UA
Boston (BOS)	333 DL	440 AA	278 UA	311 UA
Chicago (MDW or ORD)	129 P1	289 UA	107 UA	334 UA
Dallas (DFW)	341 WN	306 AA	227 AA	363 UA
Denver (DEN)	330 WN	452 UA	317 UA	357 UA
Houston (HOU)	341 WN	452 UA	298 UA	448 UA
Kansas City (MCI)	325 WN	348 DL	290 UA	311 UA
Las Vegas (LAS)	431 WN	390 AA	340 DL	418 UA
Los Angeles (LAX)	365 WN	410 AA	354 AA	377 UA
Minneapolis (MSP)	306 DL	160 AA	303 AA	425 UA
New York Area (NYC)	296 WN	334 AA	191 AA	285 UA
Orlando (MCO)	340 WN	260 UA	216 UA	225 UA
Philadelphia (PHL)	319 DL	358 AA	263 AA	311 UA
Phoenix (PHX)	497 WN	398 AA	338 AA	456 UA
Portland (PDX)	445 WN	410 UA	360 DL	444 UA
San Diego (SAN)	519 WN	410 AA	348 AA	512 UA
San Francisco (SFO)	403 DL	412 AA	360 AA	377 UA
Seattle (SEA)	443 DL	410 UA	360 DL	377 UA
St Louis (STL)	343 WN	264 AA	204 WN	229 UA
Washington DC Area (WA)	249 WN	320 DL	194 WN	225 UA

Average Fare	\$354.55	\$362.45	\$282.05	\$358.30
Change from last month	\$27.50	\$0.55	\$12.05	\$11.65
Change from two months	\$1.60	\$7.35	\$8.20	\$7.40

Fares Pulled 2/1/16 for travel 3/8/16 - 3/15/16

**Best Fares +7 days parking**

	MBL	TVC	GRR	MKG
Atlanta (ATL)	336 DL	466 AA	347 AA	416 UA
Boston (BOS)	333 DL	480 AA	332 UA	346 UA
Chicago (MDW or ORD)	129 P1	329 UA	161 UA	369 UA
Dallas (DFW)	341 WN	346 AA	281 AA	398 UA
Denver (DEN)	330 WN	492 UA	371 UA	392 UA
Houston (HOU)	341 WN	492 UA	352 UA	483 UA
Kansas City (MCI)	325 WN	388 DL	344 UA	346 UA
Las Vegas (LAS)	431 WN	430 AA	394 DL	453 UA
Los Angeles (LAX)	365 WN	450 AA	408 AA	412 UA
Minneapolis (MSP)	306 DL	200 AA	357 AA	460 UA
New York Area (NYC)	296 WN	374 AA	245 AA	320 UA
Orlando (MCO)	340 WN	300 UA	270 UA	260 UA
Philadelphia (PHL)	319 DL	398 AA	317 AA	346 UA
Phoenix (PHX)	497 WN	438 AA	392 AA	491 UA
Portland (PDX)	445 WN	450 UA	414 DL	479 UA
San Diego (SAN)	519 WN	450 AA	402 AA	547 UA
San Francisco (SFO)	403 DL	452 AA	414 AA	412 UA
Seattle (SEA)	443 DL	450 UA	414 DL	412 UA
St Louis (STL)	343 WN	304 AA	258 WN	264 UA
Washington DC Area (WA)	249 WN	360 DL	248 WN	260 UA

Average Fare	\$354.55	\$402.45	\$336.05	\$393.30
Change from last month	\$27.50	\$0.55	\$12.05	\$11.65
Change from two months	\$1.60	\$7.35	\$8.20	\$7.40

Parking Fees for one week are \$0 at Manistee, \$40 at Traverse City, \$54 at Grand Rapids, \$35 at Muskegon

APPENDIX F

Manistee County Blacker Airport

	2011		2012		2013		2014		2015		2016	
	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total
Jan	GL 201/169	370	F9 523/366	889	134/126	260	161/107	268	188/162	350	218/185	403
Feb	202/194	396	462/431	893	128/120	248	136/124	260	207/191	398		
Mar	225/215	440	112/176	288	162/173	335	191/175	366	217/216	433		
Apr	L 147/171 F9 489/389	1193	0/0	0	158/158	316	194/218	412	240/254	494		
May	1454/1525	2979	P1 71/58	129	189/189	378	251/255	506	346/356	718		
Jun	1206/1342	2548	234/250	484	239/288	527	346/405	751	406/478	912		
Jul	1595/1568	3163	465/467	932	421/409	830	653/659	1312	1016/1050	2066		
Aug	1833/1567	3400	497/500	997	391/413	804	663/686	1348	889/787	1676		
Sep	1332/1234	2566	362/297	659	248/237	485	391/312	703	390/378	768		
Oct	1024/1004	2028	150/149	299	229/215	444	338/335	673	349/346	695		
Nov	722/715	1437	36/33	69	168/198	366	275/266	541	249/266	515		
Dec	674/798	1472	131/138	269	197/200	397	295/293	588	291/295	586		
Total		21992		5908		5390		7728		9611		403

On-time Performance

	2011		2012		2013		2014		2015		2016	
	Cancel/Delay	On-time										
Jan	15%/38%	48%	12%/8%	80%	0%/15%	85%	0%/14%	86%	2%/27%	71%	4%/13%	83%
Feb	15%/28%	58%	6%/11%	83%	6%/16%	78%	9%/3%	88%	9%/9%	82%		
Mar	21%/19%	60%	14%/8%	78%	0%/0%	100%	0%/7%	93%	0%/9%	91%		
Apr	***	***	***	***	0%/3%	97%	0%/4%	96%	3%/5%	92%		
May	3%/25%	72%	0%/10%	90%	0%/6%	94%	0%/4%	96%	0%/18%	82%		
Jun	6%/20%	74%	0%/6%	94%	0%/3%	97%	0%/15%	85%	0%/13%	87%		
Jul	0%/37%	63%	0%/7%	93%	0%/19%	81%	1%/20%	79%	0%/32%	68%		
Aug	0%/36%	64%	0%/8%	92%	2%/16%	82%	1%/19%	80%	0%/14%	86%		
Sep	0%/23%	77%	0%/5%	95%	0%/0%	100%	0%/15%	85%	0%/16%	84%		
Oct	1%/5%	94%	0%/22%	78%	0%/9%	91%	0%/18%	82%	0%/2%	98%		
Nov	2%/11%	87%	0%/5%	95%	6%/6%	88%	2%/19%	79%	0%/15%	85%		
Dec	2%/15%	83%	0%/11%	89%	3%/19%	78%	0%/15%	85%	5%/19%	76%		