

DRAFT

## MINUTES

Monday, July 20, 2015  
10:00 A.M.

Manistee County Blacker Airport  
Conference Room

**Members Present:** Paul Schulert, Chairperson; Brook Shafer, Vice-Chairperson; Doug Bell (arrived at 10:05 A.M.); Mark Bergstrom; Alan Marshall; Dale Picardat; and Thom Smith

**Members Absent:** None

**Others Present:** Barry Lind, Airport Manager; Russell Pomeroy, Airport Treasurer (10:05 - 10:15 A.M.); and Rachel Nelson, Airport Authority Secretary

Paul Schulert, Chairperson, called the meeting to order at 10:00 A.M. Roll was taken by the Secretary.

**There was a motion by Mr. Shafer, supported by Mr. Smith, to approve the meeting agenda as presented. Motion carried by majority vote (Bell absent).**

There was no public comment.

The Chairman confirmed that each member had received a copy and had an opportunity to review the minutes from the regular meeting of the Airport Authority held on Monday, June 15, 2015.

**There was a motion by Mr. Bergstrom, supported by Mr. Shafer, to approve the Airport Authority regular meeting minutes of Monday, June 15, 2015, as presented. Motion carried by unanimous vote.**

The Authority next reviewed the June 2015 Accounts Payable Report (APPENDIX A). Mr. Pomeroy noted that the payment to Consumers Energy is for two months. The payment to Sparling Corporation is for the annual fuel tank maintenance. The payment to the State of Michigan is for two boiler inspections. The payment to Burnips Equipment Company is for repairs to the tractor, most of which were under warranty. The payment to Fastenal is for toilet paper, paper towel, etc. The payment to Ace Hardware includes several invoices for maintenance supplies. The payment to State Chemical Solution is for weed killer. The payment to Blue Globes LLC is for runway light bulbs. The payment to Galaxy Electric is for an electrician to replace LED lobby lights and gate card reader programming.

**There was a motion by Mr. Picardat, supported by Mr. Bergstrom, to approve the June 2015 Accounts Payable Reports and authorize payment of the outstanding invoices totaling \$33,807.18.**

**A roll call vote was taken:**

**Yeas: 7 (Schulert; Shafer; Bell; Bergstrom; Marshall; Picardat; Smith)**

**Nays: 0**

**Absent: 0**

**Motion carried.**

The Authority also reviewed the June 2015 Financial Statement (APPENDIX B), which includes a Balance Sheet, a Statement of Revenue and Expenses, and a running account of the Passenger Facility Charges collected. Mr. Pomeroy noted that the Federal AEAS Grant funds were not received in June. Mr. Lind stated that he contacted the DOT and they weren't sure why this happened, but they would resubmit for payment. Mr. Lind reminded the Authority that they approved the 2015 State Airport Awareness Grant last month, pending Mr. Saylor's review. Mr. Saylor has still not responded, so the grant agreement has not been returned and funds cannot yet be spent. The auto rental revenue has not been received yet from Mowry's, but this is not unusual and they do pay.

**There was a motion by Mr. Shafer, supported by Mr. Picardat, to approve the June 2015 Financial Statement. Motion carried by unanimous vote.**

The Orchard Beach Aviation rent information was also provided, as well as fuel sales (APPENDIX C).

Mr. Marshall reminded the Authority that he was appointed to be the liaison between the Airport Authority and the Airport Authority Treasurer. Mr. Marshall stated that he and Mr. Pomeroy met and discussed being on time and consistent with sending invoices. Mr. Pomeroy stated that it would not be an easy transition if the Airport Authority Treasurer was not someone from the County. He added that it has been hard to add duties to his staff, but he is looking at other options.

All Airport Authority members have had a chance to review the FY 2013/14 audit.

**There was a motion by Mr. Smith, supported by Mr. Bell, to accept the fiscal year 2013/14 audit.**

**A roll call vote was taken:**

**Yeas: 7 (Smith; Picardat; Marshall; Bergstrom; Bell; Shafer; Schulert)**

**Nays: 0**

**Absent: 0**

**Motion carried.**

Mr. Schulert made the following committee appointments:

Bylaws Committee - Alan Marshall, Chair; Thom Smith; Doug Bell

Budget Committee - Dale Picardat, Chair; Mark Bergstrom; Brook Shafer

Executive Committee - Paul Schulert, Chair; Brook Shafer; Doug Bell

The Executive Committee met and is recommending that Mr. Lind's salary for FY 2015/16 at \$42,000. Mr. Lind's contract expires at the end of September, so his salary can be addressed in his new contract. It was noted that the Orchard Beach Aviation contract also expires at the end of September.

Mr. Lind stated that he recently attended a meeting where a TV was used for presentations instead of a projector. Benefits to using a TV screen include a lower cost than a projector and screen, and being able to view the screen in full light. Therefore, Mr. Lind purchased a TV, which is now installed and ready to use with Google Chromecast or plugging a cable into a laptop.

Mr. Lind reported that there were no airport incidents. Mr. Lind presented a report on airfares which compares flights from Manistee, Traverse City, Grand Rapids, and Muskegon for travel in July 2015 (APPENDIX D). Mr. Lind presented information on airplane passenger numbers for 2015 as well as the previous five years (APPENDIX E).

Perfect Fence, the company selected to fix the damaged fence, increased their quote by \$800, making the total cost approximately \$2,400, which is still much less than the quote of \$4,000 from another

company. It is unknown when they will begin work.

Mr. Lind stated that the annual airport Part 139 inspection will be taking place August 3<sup>rd</sup> and 4<sup>th</sup>.

The fall Michigan Association of Airport Executives (MAAE) conference will be held September 14-18, 2015, at Crystal Mountain. Mr. Lind encouraged the Airport Authority members to attend, and noted that the all-day Airports 101 training would be good for them to attend if it's offered.

Mr. Lind stated that he presented three documents relating to the FAA grant sponsor issue to the County's Ways & Means Committee on July 1, 2015. Mr. Buchanan of Laws Weathers will be discussing these documents with Mr. Stone, County Prosecuting Attorney. Mr. Lind will be attending the County Board meeting on July 21, 2015, for further discussion. The plan is to submit the draft documents to the FAA to see if they have any feedback. Hopefully, the Airport Authority and County Board of Commissioners will formally approve the documents at their August meetings, and then the final packet can be sent to the FAA. The three documents are as follows:

- Quit-Claim Deed: The Airport Authority currently owns the airport. This would add a clause to revert the airport to the County if the Airport Authority were to cease to exist.
- Co-Sponsorship: Formally establish a co-sponsorship approach with the County and Airport Authority.
- Intergovernmental Services Agreement: Formal agreement for services between the County and Airport Authority.

Mr. Lind stated that there was no updated regarding the final paperwork for the 2014 construction projects.

Overall, air service continues to be good. There were no canceled flights, and 10 delays, mostly due to weather issues and lasting less than 30 minutes. June passenger numbers were good, but short of projections. July numbers should have an approximate increase of 50% over 2014, driven by the Pellston service. Pellston bookings have picked up significantly the last two weeks, but overall are not meeting projections. The marketing plan for the 2<sup>nd</sup> half of FY 2015 is being reworked while awaiting the State grant funds. A summer TV buy is ready to go once the State grant is finalized. Mr. Lind is also working with the State to ease restrictions on grant usage. Currently, no funds are allowed to be spent on social media or digital advertising.

Mr. Lind has assigned one of his staff members to handle the billboard contracts and hopes to have an update next month. Mr. Lind will focus on the tree cutting issue after the FAA inspection.

Mr. Lind stated that Kevin Summers of SEEDS has been working with the County on energy efficiency. Mr. Lind discussed the airport's electricity usage with Mr. Summers and explained that he believes the parking lot lights are an issue. Mr. Summers is trying to get an ESCO firm to do a proposal for replacing the parking lot lights with LED. An ESCO firm will pay for the cost of the project. Then the airport continues to pay what it had been paying for electricity, and the ESCO firm keeps the difference until the project is repaid. This is something that the local schools have done.

All Airport Authority members have had time to review the Airport Authority's Strategic Plan.

**There was a motion by Mr. Picardat, supported by Mr. Smith, to adopt the Airport Authority's Strategic Plan.**

**A roll call vote was taken:**

**Yeas: 7 (Bergstrom; Marshall; Picardat; Smith; Bell; Shafer; Schulert)**

**Nays: 0**

**Absent: 0**

**Motion carried.**

It was noted that it's important to use and follow through with the Strategic Plan now that it's been adopted. Mr. Marshall added that it would be good for Mr. Lind to present the Strategic Plan to the County Board of Commissioners.

With there being no further business to come before the Authority, the meeting was adjourned at approximately 11:45 A.M.

Respectfully submitted,

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Rachel Nelson, Airport Authority Secretary

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# MANISTEE COUNTY BLACKER AIRPORT

## JUNE 2015 ACCOUNTS PAYABLE

CHECK #	VENDOR NAME	AMOUNT
	BARRY LIND	\$ 3,400.00
	CONSUMERS ENERGY	\$ 2,842.97
	A T & T	\$ 12.89
	MICHCON (DTE ENERGY)	\$ 121.20
	MIKA MEYERS BECKETT & JONES	\$ 86.00
	LAW WEATHERS	\$ -
	ACE HARDWARE	\$ 368.35
	FASTENAL	\$ 388.73
	BURNIPS EQUIPMENT COMPANY	\$ 901.86
	DIRECT TV	\$ -
	STATE CHEMICAL SOLUTION	\$ 222.00
	PIPER MCCREDIE AGENCY	\$ -
	BLUE GLOBES LLC	\$ 135.17
	GALAXY ELECTRIC	\$ 207.00
	SPARLING CORPORATION	\$ 2,135.01
	PRIMARY AIRPORT SERVICES	\$ -
	STATE OF MICHIGAN	\$ 230.00
	<b>TOTAL</b>	<b>\$ 11,051.18</b>
	<b>ADVERTISING INVOICES</b>	
	BENZIE COUNTY CHAMBER OF COMMERCE	\$ 220.00
	CADILLAC AREA CHAMBER OF COMMERCE	\$ 285.00
	RIGHTSIDE DESIGN, LLC	\$ 2,025.00
	WKLA RADIO	\$ -
	MIDWESTERN BROADCASTING (WTCM RADIO)	\$ -
	ORCHARD BEACH AVIATION	\$ -
	<b>TOTAL</b>	<b>\$ 2,530.00</b>
	<b>ORCHARD BEACH AVIATION</b>	<b>\$ 20,226.00</b>
	REGULAR HOURS                      360 @ 16.50	5,940.00
	MAINTENANCE HOURS                124 @ 16.50	2,046.00
	PART 139 LABOR	12,200.00
	INTERNET	40.00
	<b>GRAND TOTAL</b>	<b>\$ 33,807.18</b>

## MANISTEE COUNTY BLACKER AIRPORT

INCOME:	JUNE 2015 REVENUE & EXPENSES			BUDGET REMAINING	
	PREVIOUS MONTH	CURRENT MONTH	YEAR-TO DATE	ANNUAL BUDGET	BALANCE \$
FEDERAL GRANT - AEAS	\$166,924.00	\$ -	\$ 1,217,544.00	\$ 2,300,000.00	\$ 1,082,456.00
HANGER RENTAL	\$ 2,100.00	\$ 2,100.00	\$ 19,560.00	\$ 31,000.00	\$ 11,440.00
LANDING FEES - PUBLIC CHARTERS	\$ 18,382.10	\$ 18,382.10	\$ 165,438.90	\$ 211,138.00	\$ 45,699.10
LANDING FEES - GENERAL AVIATION	\$ 72.00	\$ 81.00	\$ 306.00	\$ 1,000.00	\$ 694.00
AUTO RENTAL SPACE	\$ -	\$ -	\$ -	\$ 6,500.00	\$ 6,500.00
OFFICE RENT	\$ 1,065.00	\$ 1,065.00	\$ 9,585.00	\$ 12,780.00	\$ 3,195.00
COUNTY OF MANISTEE	\$ 9,583.00	\$ 9,583.00	\$ 86,247.00	\$ 115,000.00	\$ 28,753.00
STATE REIMB-MARKETING	\$ 6,138.72	\$ -	\$ 6,138.72	\$ 25,000.00	\$ 18,861.28
PASSENGER FACILITY CHARGES	\$ 2,056.50	\$ -	\$ 18,004.50	\$ 24,000.00	\$ 5,995.50
FUEL SALES	\$ 825.00	\$ 1,595.94	\$ 6,154.17	\$ 10,000.00	\$ 3,845.83
SIGN LEASE	\$ 200.00	\$ -	\$ 2,800.00	\$ 4,000.00	\$ 1,200.00
MISCELLANEOUS	\$ 10.00	\$ -	\$ 1,700.34	\$ 6,000.00	\$ 4,299.66
<b>TOTAL INCOME</b>	<b>\$207,356.32</b>	<b>\$ 32,807.04</b>	<b>\$ 1,533,478.63</b>	<b>\$ 2,746,418.00</b>	<b>\$ 1,212,939.37</b>

## EXPENSES:

AEAS CONTRACT-PUBLIC CHARTERS	\$166,924.00	\$ -	\$ 1,217,544.00	\$ 2,300,000.00	\$ 1,082,456.00
PERSONNEL - MANAGEMENT	\$ 3,400.00	\$ 3,400.00	\$ 30,600.00	\$ 42,000.00	\$ 11,400.00
PERSONNEL - OP & MAINT	\$ 19,691.00	\$ 20,186.00	\$ 171,138.75	\$ 240,000.00	\$ 68,861.25
DUES & FEES	\$ -	\$ -	\$ 400.00	\$ 1,000.00	\$ 600.00
SUPPLIES	\$ -	\$ 388.73	\$ 1,734.16	\$ 2,000.00	\$ 265.84
UTILITIES	\$ 270.30	\$ 3,004.14	\$ 26,712.74	\$ 28,000.00	\$ 1,287.26
FUEL	\$ -	\$ -	\$ 5,162.95	\$ 9,000.00	\$ 3,837.05
REPAIRS & MAINTENANCE	\$ 2,567.70	\$ 3,969.69	\$ 13,469.60	\$ 17,000.00	\$ 3,530.40
CONTRACTED SERVICES	\$ -	\$ -	\$ 803.39	\$ 1,200.00	\$ 396.61
LEGAL	\$ -	\$ 86.00	\$ 6,245.10	\$ 6,000.00	\$ (245.10)
AUDIT	\$ -	\$ -	\$ 3,150.00	\$ 3,000.00	\$ (150.00)
ADVERTISING	\$ 1,731.91	\$ 2,530.00	\$ 27,641.50	\$ 35,000.00	\$ 7,358.50
TELEPHONE	\$ 47.29	\$ 12.89	\$ 348.94	\$ 500.00	\$ 151.06
TRAVEL	\$ -	\$ -	\$ -	\$ 500.00	\$ 500.00
INSURANCE	\$ -	\$ -	\$ 23,668.51	\$ 22,000.00	\$ (1,668.51)
TRAINING (FIRE FIGHTER)	\$ 5,900.00	\$ -	\$ 5,900.00	\$ 5,000.00	\$ (900.00)
EQUIPMENT	\$ -	\$ -	\$ -	\$ 6,218.00	\$ 6,218.00
BOOKKEEPING	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00
PFC EXPENSES	\$ -	\$ -	\$ 6,800.00	\$ 24,000.00	\$ 17,200.00
MISCELLANEOUS	\$ -	\$ 230.00	\$ 2,722.67	\$ 1,000.00	\$ (1,722.67)
	<b>\$200,532.20</b>	<b>\$ 33,807.45</b>	<b>\$ 1,544,042.31</b>	<b>\$ 2,746,418.00</b>	<b>\$ 1,202,375.69</b>

EXCESS REVENUE OVER/(UNDER) EXPENDITURES **\$ (1,000.41) \$ (10,563.68)**

## BALANCE ON HAND - AIRPORT FUND

BEGINNING BALANCE 05/01/2015	\$ 32,302.29
JUNE RECEIPTS	\$ 13,645.00
MAY DISBURSEMENTS	\$ (200,532.20)
	<b>\$ (154,584.91)</b>

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# MANISTEE COUNTY BLACKER AIRPORT

## JUNE 2015 BALANCE SHEET

<b>ASSETS</b>	6/30/2015	5/31/2015
CASH	\$ (154,584.91)	\$ 32,302.29
CASH - PFC ACCOUNT	\$ 78,872.69	\$ 78,872.69
ACCOUNTS RECEIVABLE		
PUBLIC CHARTERS	\$ 110,292.60	\$ 91,910.50
ADVERTISING GRANT	\$ 50,000.00	\$ 50,000.00
STATE GRANT	\$ -	\$ -
MISC.	\$ 2,216.94	\$ 1,437.00
<b>TOTAL ASSETS</b>	<b>\$ 86,797.32</b>	<b>\$ 254,522.48</b>

<b>LIABILITIES</b>	6/30/2015	5/31/2015
ACCOUNTS PAYABLE - TRADE	\$ 33,807.45	\$ 200,532.20
ACCOUNTS PAYABLE - COUNTY	\$ -	\$ -
PREPAID HANGER RENT	\$ -	\$ -
<b>TOTAL LIABILITIES</b>	<b>\$ 33,807.45</b>	<b>\$ 200,532.20</b>

<b>FUND BALANCE</b>	<b>\$ 52,989.87</b>	<b>\$ 53,990.28</b>
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<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 86,797.32</b>	<b>\$ 254,522.48</b>
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<b>PASSENGER FACILITY CHARGES COLLECTED THROUGH 06/30/2015</b>	<b>\$ 124,616.23</b>
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)	\$ (7,625.00)
CONSUMERS ENERGY	\$ (313.50)
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)	\$ 313.50
TRANSFER OF PUBLIC IMPROVEMENT FUNDS	\$ 683.39
MANISTEE COUNTY ROAD COMMISSION	\$ (817.71)
STATE OF MICHIGAN (RAMP AREAS)	\$ (4,363.00)
J RANCK ELECTRIC	\$ (4,400.00)
STATE OF MICHIGAN	\$ (22,740.00)
STATE OF MICHIGAN (TAXIWAY)	\$ 38.92
STATE OF MICHIGAN (T-HANGAR ETC.)	\$ 279.86
JOHNSON DIVERSIFIED SERVICES	\$ (6,800.00)
<b>PFC FUNDS AVAILABLE</b>	<b>\$ 78,872.69</b>

**AUTO RENTAL REVENUE BY COMPANY THROUGH 06/30/2015**

ENTERPRISE CAR RENTALS	\$ -
MOWERY LEASING & RENTAL	\$ -
GWK AGENCY	\$ -
<b>TOTAL</b>	<b>\$ -</b>

**ORCHARD BEACH AVIATION****June 2015****RENT**

OFFICE	\$340.00	
HANGER	\$200.00	
FUEL	\$1595.94	
T-SHIRT SALES	\$0.00	(0 @ \$12)
LANDING FEES		
TWIN	\$9.00	(1 @ \$9)
JET	\$72.00	(4 @ \$18)
TOTAL	\$2216.94	

FUEL SALES JUNE 2015

100LL                      1886.3 Gal

JET                              9357.9 Gal

TOTAL                        11244.2 Gal

General                      7948.6 Gal @ .15 = \$1192.29

PublicCharters            1000.0 Gal @ .15 = \$150.00

PublicCharters            914.6 Gal @ .08 = \$73.17

PublicCharters            0.0 Gal @ .02 = \$0.00

Orchard Beach            1000.0 Gal @ .15 = \$150.00

Orchard Beach            381.0 Gal @ .08 = \$30.48

DIESEL FUEL                0.0 Gal @ \$3.30 = \$0.00

**August Travel as of 7/20/15**

**Best Fares**

	MBL	TVC	GRR	MKG
Atlanta (ATL)	237 WN	378 AA	353 AA	234 UA
Boston (BOS)	358 WN	234 DL	321 AA	282 UA
Chicago (MDW or ORD)	149 P1	283 AA	283 AA	159 UA
Dallas (DFW)	319 WN	388 DL	279 AA	264 UA
Denver (DEN)	473 WN	453 AA	311 UA	328 UA
Houston (HOU)	333 DL	388 AA	388 AA	264 UA
Kansas City (MCI)	329 DL	414 AA	360 AA	356 UA
Las Vegas (LAS)	543 WN	394 DL	344 AA	354 UA
Los Angeles (LAX)	515 WN	452 AA	398 AA	344 UA
Minneapolis (MSP)	335 DL	380 UA	374 UA	236 UA
New York Area (NYC)	383 WN	284 AA	271 UA	283 UA
Orlando (MCO)	341 WN	264 DL	224 DL	321 UA
Philadelphia (PHL)	356 WN	390 AA	322 DL	260 UA
Phoenix (PHX)	387 WN	402 DL	352 DL	347 UA
Portland (PDX)	668 WN	528 AA	455 AA	463 UA
San Diego (SAN)	447 DL	448 DL	398 UA	369 UA
San Francisco (SFO)	449 WN	499 AA	480 AA	364 UA
Seattle (SEA)	591 WN	514 AA	386 AA	459 UA
St Louis (STL)	385 WN	258 DL	228 AA	223 UA
Washington DC Area (WA)	239 WN	264 DL	187 AA	219 UA

Average Fare	\$391.85	\$380.75	\$335.70	\$306.45
Change from last month	-\$57.90	-\$20.35	-\$24.80	-\$57.65
Change from two months	-\$57.90	-\$20.35	-\$24.80	-\$57.65
Fares Pulled 7/20/15 for travel 08/19/15 - 08/26/15				

**Best Fares +7 days parking**

	MBL	TVC	GRR	MKG
Atlanta (ATL)	237 WN	418 AA	407 AA	269 UA
Boston (BOS)	358 WN	274 DL	375 AA	317 UA
Chicago (MDW or ORD)	149 P1	323 AA	337 AA	194 UA
Dallas (DFW)	319 WN	428 DL	333 AA	299 UA
Denver (DEN)	473 WN	493 AA	365 UA	363 UA
Houston (HOU)	333 DL	428 AA	442 AA	299 UA
Kansas City (MCI)	329 DL	454 AA	414 AA	391 UA
Las Vegas (LAS)	543 WN	434 DL	398 AA	389 UA
Los Angeles (LAX)	515 WN	492 AA	452 AA	379 UA
Minneapolis (MSP)	335 DL	420 UA	428 UA	271 UA
New York Area (NYC)	383 WN	324 AA	325 UA	318 UA
Orlando (MCO)	341 WN	304 DL	278 DL	356 UA
Philadelphia (PHL)	356 WN	430 AA	376 DL	295 UA
Phoenix (PHX)	387 WN	442 DL	406 DL	382 UA
Portland (PDX)	668 WN	568 AA	509 AA	498 UA
San Diego (SAN)	447 DL	488 DL	452 UA	404 UA
San Francisco (SFO)	449 WN	539 AA	534 AA	399 UA
Seattle (SEA)	591 WN	554 AA	440 AA	494 UA
St Louis (STL)	385 WN	298 DL	282 AA	258 UA
Washington DC Area (WA)	239 WN	304 DL	241 AA	254 UA

Average Fare	\$391.85	\$420.75	\$389.70	\$341.45
Change from last month	-\$57.90	-\$20.35	-\$24.80	-\$57.65
Change from two months	-\$57.90	-\$20.35	-\$24.80	-\$57.65

Parking Fees for one week are \$0 at Manistee, \$40 at Traverse City, \$54 at Grand Rapids, \$35 at Muskegon

APPENDIX E

Manistee County Blacker Airport

Enplaned/Deplaned

	2010		2011		2012		2013		2014		2015	
	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total
Jan	GL 212/145	357	GL 201/169	370	F9 523/366	889	134/126	260	161/107	268	188/162	350
Feb	196/150	346	202/194	396	462/431	893	128/120	248	136/124	260	207/191	398
Mar	216/231	447	225/215	440	112/176	288	162/173	335	191/175	366	217/216	433
Apr	272/255	527	GL 147/171 F9 488/389	1193	0/0	0	158/158	316	194/218	412	240/254	494
May	263/302	565	1454/1525	2979	P1 71/58	129	189/189	378	251/255	506	354/364	718
Jun	311/366	677	1206/1342	2548	234/250	484	239/288	527	346/405	751	418/494	912
Jul	521/551	1072	1595/1568	3163	465/467	932	421/409	830	653/659	1312		
Aug	482/395	877	1833/1567	3400	497/500	997	391/413	804	663/685	1348		
Sep	240/233	473	1332/1234	2566	362/297	659	248/237	485	391/312	703		
Oct	270/246	516	1024/1004	2028	150/149	299	229/215	444	338/335	673		
Nov	236/242	478	722/715	1437	36/33	69	168/198	366	275/266	541		
Dec	194/235	429	674/798	1472	131/138	269	197/200	397	295/293	588		
Total		6764		21992		5908		5390		7728		

On-time Performance

	2010		2011		2012		2013		2014		2015	
	Cancel/Delay	On-time										
Jan	23%/22%	55%	15%/38%	48%	12%/8%	80%	0%/15%	85%	0%/14%	86%	2%/27%	71%
Feb	13%/32%	55%	15%/28%	58%	6%/11%	83%	6%/16%	78%	9%/3%	88%	9%/9%	82%
Mar	11%/19%	70%	21%/19%	60%	14%/8%	78%	0%/0%	100%	0%/7%	93%	0%/9%	91%
Apr	13%/17%	70%	***	***	***	***	0%/3%	97%	0%/4%	96%	3%/5%	92%
May	12%/10%	78%	3%/25%	72%	0%/10%	90%	0%/6%	94%	0%/4%	96%	0%/18%	82%
Jun	6%/26%	68%	6%/20%	74%	0%/6%	94%	0%/3%	97%	0%/15%	85%	0%/13%	87%
Jul	5%/19%	76%	0%/37%	63%	0%/7%	93%	0%/19%	81%	1%/20%	79%		
Aug	4%/5%	91%	0%/36%	64%	0%/8%	92%	2%/16%	82%	1%/19%	80%		
Sep	18%/16%	66%	0%/23%	77%	0%/5%	95%	0%/0%	100%	0%/15%	85%		
Oct	15%/13%	72%	1%/5%	94%	0%/22%	78%	0%/9%	91%	0%/18%	82%		
Nov	16%/16%	68%	2%/11%	87%	0%/5%	95%	6%/6%	88%	2%/19%	79%		
Dec	32%/25%	43%	2%/15%	83%	0%/11%	89%	3%/19%	78%	0%/15%	85%		