

DRAFT

## MINUTES

Monday, February 9, 2015  
10:00 A.M.

Manistee County Blacker Airport  
Conference Room

**Members Present:** Paul Schulert, Chairperson; Brook Shafer, Vice-Chairperson; Mark Bergstrom; Alan Marshall; Thom Smith; and Ross Spencer (arrived at 10:45 A.M. via phone)

**Members Absent:** Dale Picardat

**Others Present:** Barry Lind, Airport Manager; Justine McGuire, Manistee News Advocate; Joanne Cleaver, Public; and Rachel Nelson, Airport Authority Secretary

Paul Schulert, Chairperson, called the meeting to order at 10:00 A.M. Roll was taken by the Secretary.

Mr. Lind stated that Ms. Buswinka would not be at the meeting, so there would not be an update on the Strategic Plan process. Mr. Schulert requested that discussion regarding a Treasurer liaison be added under the Treasurer's Report, and Mr. Marshall requested that hangar electric use/billing be added under new business.

**There was a motion by Mr. Bergstrom, supported by Mr. Smith, to approve the meeting agenda, with the changes noted. Motion carried by majority vote (Spencer, Picardat absent).**

There was no public comment.

The Chairman confirmed that each member had received a copy and had an opportunity to review the minutes from the regular meeting of the Airport Authority held on Monday, January 12, 2015.

**There was a motion by Mr. Bergstrom, supported by Mr. Smith, to approve the Airport Authority regular meeting minutes of Monday, January 12, 2015, as presented. Motion carried by majority vote (Spencer, Picardat absent).**

The Authority next reviewed the January 2015 Accounts Payable Report (APPENDIX A). The Piper McCredie Agency payment is for the annual liability insurance. Mr. Lind noted that Piper McCredie put the airport's insurance out for bids this year, and Auto Owners was still the low bid.

**There was a motion by Mr. Bergstrom, supported by Mr. Shafer, to approve the January 2015 Accounts Payable Reports and authorize payment of the outstanding invoices totaling \$48,120.64.**

**A roll call vote was taken:**

**Yeas: 5 (Schulert; Shafer; Bergstrom; Marshall; Smith)**

**Nays: 0**

**Absent: 2 (Picardat; Spencer)**

**Motion carried.**

The Authority also reviewed the January 2015 Financial Statement (APPENDIX B), which includes a Balance Sheet, a Statement of Revenue and Expenses, and a running account of the Passenger Facility Charges collected. Mr. Lind stated that the State grants for the sign project and the firefighter training last spring have been received.

**There was a motion by Mr. Bergstrom, supported by Mr. Shafer, to approve the January 2015 Financial Statement. Motion carried by majority vote (Spencer, Picardat absent).**

The Orchard Beach Aviation rent information was also provided, as well as fuel sales (APPENDIX C). It was noted that the landing fee is waived if fuel is purchased.

Mr. Schulert reminded the Authority that there had been discussion about having a liaison with the Treasurer. Mr. Schulert stated that he has discussed this idea with Mr. Pomeroy, and he was willing to do so. Mr. Marshall agreed to be the liaison.

There were no committee reports.

Mr. Lind reported that there were no airport incidents, however, on January 1, 2015, a car took out the light pole and stop sign at the end of the driveway. MDOT replaced the stop sign, the Road Commission replaced the street sign, and Consumers replaced the light pole. Mr. Lind presented a report on airfares which compares flights from Manistee, Traverse City, Grand Rapids, and Muskegon for travel in March 2015 (APPENDIX D). Mr. Lind presented information on airplane passenger numbers for 2015 as well as the previous five years (APPENDIX E).

Mr. Lind has received a second quote to fix the fence that was damaged by snow. He is still waiting for a third quote.

Mr. Lind and Mr. Schulert will be attending the State Airports Conference in Lansing February 18-19, 2015.

Mr. Lind explained that the Airport Authority is currently ineligible for the AIP (Airport Improvement Program) grants (\$150,000/year based on enplanements). This issue dates back decades and has to do with who owns and operates the airport. The grant assurances require FAA approval of any sponsorship change. This wasn't done when the current Airport Authority was formed in 1990, or when the City withdrew from the Authority. Due to not being in compliance with the grant assurances, the FAA will not issue any new grants until the issue is resolved. Mr. Lind has been working with Bob Buchanan of Law Weathers to address this issue. If the issue isn't resolved by May, 2015, approximately \$11,000 in remaining 2011 funds will be lost. Funds can be carried forward for four years before expiring. A potential, but unlikely, outcome would be the need to dissolve the Airport Authority.

Mr. Spencer arrived at the meeting via phone.

The building inspection should be completed today for the building expansion project. The final phase will be installing the partition inside the existing building, which should be completed next week. The sand storage project is complete, however, the cover needs attention. When snow lands on the cover/tarp, it moves, and there are already stress points where it rubs on the concrete blocks. Mr. Lind stated that the contractor has been good to work with.

The necessary tree removal will be completed before spring.

Mr. Lind now has estimates on a range of options for the hangar expansion/door repair. Mr. Lind asked for direction on how to proceed.

**There was a motion by Mr. Bergstrom, supported by Mr. Smith, to establish a committee to examine the options with the potential hangar expansion, with the committee consisting of two Airport Authority members and the Airport Director. Motion carried by majority vote (Picardat absent).**

The Hangar Expansion Committee will consist of Mr. Schulert, Mr. Shafer, and Mr. Lind.

Mr. Lind stated that last week he received the appraisal for the property acquisition, which is one of the capital improvement projects. It's a 160 page document, and Mr. Lind has a meeting today to go over it.

The air service schedule is currently available for booking through mid May 2015. The summer schedule plan is unclear now since CFM's rate for the 30 seat aircraft increased 30% compared to two years ago. This makes continuing on to another northern Michigan airport not feasible. The summer schedule will likely be with a 19 seat aircraft, not continue on to another destination, and have 3 flights per day on some days to meet the demand. Hopefully, the summer schedule will be released in mid February. Overall, service continues to be good. There were a few more delays than normal, mostly due to the deicing truck. The demand for winter is trending as expected, taking into account that January and February are very slow months. February demand was better than anticipated due to a good response to the "2 for 1" Valentine's promotion. One or two similar promotions are being planned for winter/early spring. Around March 1, 2015, the "North Country Sky" branding will be announced. There will be many impacts due to the new name, such as signage, marketing, and messaging.

Last month, the auditors were at the airport, and Mr. Lind noted that he discussed several areas of concern with them.

Mr. Lind will provide quotes for projectors and screens at next month's meeting.

Mr. Lind hopes to have the Coho Bend and Wolverine billboard contracts ready for the Airport Authority to review at their next meeting.

The building manufacturer of the leaking hangar has been contacted multiple times, and has indicated that they will send someone to look at the structure, but they have not yet done so.

Ms. Nelson reminded the Authority that they set their 2015/16 meeting schedule at last month's meeting, however, the January 18, 2016 organizational meeting falls on a legal holiday.

**There was a motion by Mr. Schulert, supported by Mr. Marshall, to change the January 18, 2016, organizational meeting to January 11, 2016, beginning at 10:00 A.M. in the conference room at the airport. Motion carried by majority vote (Picardat absent).**

Mr. Spencer reminded the Authority that the Airport Director's contract expires this fiscal year. The contract included a compensation review at the end of the first year, but this never happened. It was decided that the Executive Committee will meet to look into this issue.

Mr. Lind explained that the new hangars have separate electric meters. The old hangars are grouped onto one electric meter. Tenants in the new hangars were informed that they would be billed for their electric usage, but that hasn't happened. There was discussion regarding turning the meters over to the tenants, so they would be responsible for paying directly to Consumers Energy.

**There was a motion by Mr. Schulert, supported by Mr. Shafer, to turn over the electric meters in the new hangars to the tenants, so the tenants are billed directly by Consumers Energy.**

**Mr. Schulert amended his motion, and Mr. Shafer supported the amendment, to include that the Airport Authority will look into ways to potentially meter the old hangars which do not have individual electric meters.**

**A roll call vote was taken:**

**Yeas: 5 (Smith; Marshall; Bergstrom; Shafer; Schulert)**

**Nays: 1 (Spencer)**

**Absent: 1 (Picardat)**

**Motion carried.**

With there being no further business to come before the Authority, the meeting was adjourned at approximately 11:40 A.M.

Respectfully submitted,

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Rachel Nelson, Airport Authority Secretary

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# MANISTEE COUNTY BLACKER AIRPORT

## JANUARY 2015 ACCOUNTS PAYABLE

CHECK #	VENDOR NAME	AMOUNT
	BARRY LIND	\$ 3,400.00
	CONSUMERS ENERGY	\$ 2,865.15
	A T & T	\$ 49.42
	MICHCON (DTE ENERGY)	\$ 1,259.15
	MIKA MEYERS BECKETT & JONES	\$ -
	NAPA AUTO PARTS	\$ -
	ACE HARDWARE	\$ 318.41
	FASTENAL	\$ 326.82
	MANISTEE TIRE	\$ 175.06
	DIRECT TV	\$ -
	WAHR HARDWARE	\$ 53.94
	PIPER MCCREDIE AGENCY	\$ 13,307.45
	BLARNEY CASTLE	\$ -
	MANISTEE WELDING & PIPING	\$ 60.00
	JACKPINE	\$ 40.94
	PRIMARY AIRPORT SERVICES	\$ -
	ORCHARD BEACH AVIATION - MAAE	\$ 400.00
	<b>TOTAL</b>	<b>\$ 22,256.34</b>
	<b>ADVERTISING INVOICES</b>	
	LUDINGTON AREA CVB	\$ 200.00
	THE PIONEER GROUP	\$ -
	RIGHTSIDE DESIGN, LLC	\$ 5,040.00
	WKLA RADIO	\$ 99.00
	MIDWESTERN BROADCASTING (WTCM RADIO)	\$ 8.00
	ORCHARD BEACH AVIATION	\$ 1,016.30
	<b>TOTAL</b>	<b>\$ 6,363.30</b>
	<b>ORCHARD BEACH AVIATION</b>	<b>\$ 19,501.00</b>
	REGULAR HOURS	270 @ 16.50 4,455.00
	MAINTENANCE HOURS	164 @ 16.50 2,706.00
	PART 139 LABOR	12,200.00
	INTERNET	140.00
	<b>GRAND TOTAL</b>	<b>\$ 48,120.64</b>

## MANISTEE COUNTY BLACKER AIRPORT

JANUARY 2015 REVENUE & EXPENSES				BUDGET REMAINING		67%
INCOME:	PREVIOUS MONTH	CURRENT MONTH	YEAR-TO DATE	ANNUAL BUDGET	BALANCE \$	%
FEDERAL GRANT - AEAS	\$ 356,872.00	\$ 178,436.00	\$ 771,454.00	\$ 2,300,000.00	\$ 1,528,546.00	66%
HANGER RENTAL	\$ 2,760.00	\$ 2,100.00	\$ 9,060.00	\$ 31,000.00	\$ 21,940.00	71%
LANDING FEES - PUBLIC CHARTERS	\$ 18,382.10	\$ 18,382.10	\$ 73,528.40	\$ 211,138.00	\$ 137,609.60	65%
LANDING FEES - GENERAL AVIATION	\$ -	\$ 18.00	\$ 72.00	\$ 1,000.00	\$ 928.00	93%
AUTO RENTAL SPACE	\$ -	\$ -	\$ -	\$ 6,500.00	\$ 6,500.00	100%
OFFICE RENT	\$ 1,065.00	\$ 1,065.00	\$ 4,260.00	\$ 12,780.00	\$ 8,520.00	67%
COUNTY OF MANISTEE	\$ 9,583.00	\$ 9,583.00	\$ 38,332.00	\$ 115,000.00	\$ 76,668.00	67%
STATE REIMB-MARKETING	\$ -	\$ -	\$ -	\$ 25,000.00	\$ 25,000.00	100%
PASSENGER FACILITY CHARGES	\$ -	\$ -	\$ -	\$ 24,000.00	\$ 24,000.00	100%
FUEL SALES	\$ 476.77	\$ 455.11	\$ 2,359.26	\$ 10,000.00	\$ 7,640.74	76%
SIGN LEASE	\$ -	\$ -	\$ -	\$ 4,000.00	\$ 4,000.00	100%
MISCELLANEOUS	\$ -	\$ 1,690.34	\$ 1,690.34	\$ 6,000.00	\$ 4,309.66	100%
<b>TOTAL INCOME</b>	<b>\$ 389,138.87</b>	<b>\$ 211,729.55</b>	<b>\$ 900,756.00</b>	<b>\$ 2,746,418.00</b>	<b>\$ 1,845,662.00</b>	<b>67%</b>
<b>EXPENSES:</b>						
AEAS CONTRACT-PUBLIC CHARTER:	\$ 356,872.00	\$ 178,436.00	\$ 771,454.00	\$ 2,300,000.00	\$ 1,528,546.00	66%
PERSONNEL - MANAGEMENT	\$ 3,400.00	\$ 3,400.00	\$ 13,600.00	\$ 42,000.00	\$ 28,400.00	68%
PERSONNEL - OP & MAINT	\$ 18,107.00	\$ 19,361.00	\$ 74,845.25	\$ 240,000.00	\$ 165,154.75	69%
DUES & FEES	\$ -	\$ 400.00	\$ 400.00	\$ 1,000.00	\$ 600.00	60%
SUPPLIES	\$ 265.93	\$ 367.76	\$ 933.40	\$ 2,000.00	\$ 1,066.60	53%
UTILITIES	\$ 2,539.17	\$ 4,264.30	\$ 11,632.30	\$ 28,000.00	\$ 16,367.70	58%
FUEL	\$ 1,457.32	\$ -	\$ 3,045.73	\$ 9,000.00	\$ 5,954.27	66%
REPAIRS & MAINTENANCE	\$ 71.26	\$ 607.41	\$ 4,343.89	\$ 17,000.00	\$ 12,656.11	74%
CONTRACTED SERVICES	\$ -	\$ -	\$ 250.95	\$ 1,200.00	\$ 949.05	79%
LEGAL	\$ -	\$ -	\$ 402.50	\$ 6,000.00	\$ 5,597.50	93%
AUDIT	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	100%
ADVERTISING	\$ 642.86	\$ 6,363.30	\$ 12,145.87	\$ 35,000.00	\$ 22,854.13	0%
TELEPHONE	\$ 44.08	\$ 49.42	\$ 137.16	\$ 500.00	\$ 362.84	73%
TRAVEL	\$ -	\$ -	\$ -	\$ 500.00	\$ 500.00	100%
INSURANCE	\$ -	\$ 13,307.45	\$ 15,072.45	\$ 22,000.00	\$ 6,927.55	31%
TRAINING (FIRE FIGHTER)	\$ -	\$ -	\$ -	\$ 5,000.00	\$ 5,000.00	0%
EQUIPMENT	\$ -	\$ -	\$ -	\$ 6,218.00	\$ 6,218.00	0%
BOOKKEEPING	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	100%
PFC EXPENSES	\$ 6,800.00	\$ -	\$ 6,800.00	\$ 24,000.00	\$ 17,200.00	100%
MISCELLANEOUS	\$ -	\$ 2,062.20	\$ 2,492.67	\$ 1,000.00	\$ (1,492.67)	####
	<b>\$ 390,199.62</b>	<b>\$ 228,618.84</b>	<b>\$ 917,556.17</b>	<b>\$ 2,746,418.00</b>	<b>\$ 1,828,861.83</b>	<b>67%</b>
<b>EXCESS REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$ (16,889.29)</b>		<b>\$ (16,800.17)</b>			
<b>BALANCE ON HAND - AIRPORT FUND</b>						
BEGINNING BALANCE 01/01/2015	<b>\$ 244,708.84</b>					
JANUARY RECEIPTS	<b>\$ 290,599.60</b>					
DECEMBER DISBURSEMENTS	<b>\$ (390,199.62)</b>					
	<b>\$ 145,108.82</b>					

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# MANISTEE COUNTY BLACKER AIRPORT

## JANUARY 2015 BALANCE SHEET

<b>ASSETS</b>	<b>1/31/2015</b>	<b>12/31/2014</b>
CASH	\$ 145,108.82	\$ 244,708.84
CASH - PFC ACCOUNT	\$ 60,868.19	\$ 59,921.17
ACCOUNTS RECEIVABLE		
PUBLIC CHARTERS	\$ 18,382.10	\$ -
ADVERTISING GRANT	\$ 50,000.00	\$ 50,000.00
STATE GRANT	\$ -	\$ 20,622.00
MISC.	\$ 1,013.11	\$ 1,676.77
<b>TOTAL ASSETS</b>	<b>\$ 275,372.22</b>	<b>\$ 376,928.78</b>

<b>LIABILITIES</b>	<b>1/31/2015</b>	<b>12/31/2014</b>
ACCOUNTS PAYABLE - TRADE	\$ 228,618.84	\$ 390,199.62
ACCOUNTS PAYABLE - COUNTY	\$ -	\$ -
PREPAID HANGER RENT	\$ -	\$ -
<b>TOTAL LIABILITIES</b>	<b>\$ 228,618.84</b>	<b>\$ 390,199.62</b>

<b>FUND BALANCE</b>	<b>\$ 46,753.38</b>	<b>\$ (13,270.84)</b>
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<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 275,372.22</b>	<b>\$ 376,928.78</b>
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<b>PASSENGER FACILITY CHARGES COLLECTED THROUGH 01/31/2015</b>		<b>\$ 106,611.73</b>
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)		\$ (7,625.00)
CONSUMERS ENERGY		\$ (313.50)
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)		\$ 313.50
TRANSFER OF PUBLIC IMPROVEMENT FUNDS		\$ 683.39
MANISTEE COUNTY ROAD COMMISSION		\$ (817.71)
STATE OF MICHIGAN (RAMP AREAS)		\$ (4,363.00)
J RANCK ELECTRIC		\$ (4,400.00)
STATE OF MICHIGAN		\$ (22,740.00)
STATE OF MICHIGAN (TAXIWAY)		\$ 38.92
STATE OF MICHIGAN (T-HANGAR ETC.)	\$ -	\$ 279.86
JOHNSON DIVERSIFIED SERVICES		\$ (6,800.00)
<b>PFC FUNDS AVAILABLE</b>		<b>\$ 60,868.19</b>

### AUTO RENTAL REVENUE BY COMPANY THROUGH 01/31/2015

ENTERPRISE CAR RENTALS	\$ -
MOWERY LEASING & RENTAL	\$ -
GWK AGENCY	\$ -
<b>TOTAL</b>	<b>\$ -</b>

**ORCHARD BEACH AVIATION****January 2015****RENT**

OFFICE	\$340.00	
HANGER	\$200.00	
FUEL	\$455.11	
T-SHIRT SALES	\$0.00	(0 @ \$12)
LANDING FEES		
TWIN	\$0.00	(0 @ \$9)
JET	\$18.00	(1 @ \$18)
<b>TOTAL</b>	<b>\$1013.11</b>	

**FUEL SALES JANUARY 2015**

**100LL**                      **885.9 Gal**

**JET**                              **2704.1 Gal**

**TOTAL**                        **3590.0 Gal**

**General**                      **345.9 Gal @ .15 = \$51.89**

**PublicCharters**            **1000.0 Gal @ .15 = \$150.00**

**PublicCharters**            **1486.3 Gal @ .08 = \$118.90**

**PublicCharters**            **0.0 Gal @ .02 = \$0.00**

**Orchard Beach**             **757.8 Gal @ .15 = \$113.67**

**Orchard Beach**             **0.0 Gal @ .08 = \$0.00**

**DIESEL FUEL**                **5.9 Gal @ \$3.50 = \$20.65**

**March Travel as of 2/6/15**

**Best Fares**

	MBL	TVC	GRR	MKG
Atlanta (ATL)	287 WN	389 DL	343 DL	304 UA
Boston (BOS)	309 WN	218 AA	218 DL	243 UA
Chicago (MDW or ORD)	129 P1	279 AA	281 UA	159 UA
Dallas (DFW)	286 WN	346 DL	307 AA	305 UA
Denver (DEN)	401 WN	486 AA	321 UA	335 UA
Houston (HOU)	274 WN	355 UA	300 UA	415 UA
Kansas City (MCI)	265 WN	354 DL	312 DL	282 UA
Las Vegas (LAS)	403 WN	400 DL	386 DL	284 UA
Los Angeles (LAX)	452 DL	400 AA	392 AA	405 UA
Minneapolis (MSP)	284 DL	366 AA	381 DL	302 UA
New York Area (NYC)	339 WN	278 DL	225 DL	277 UA
Orlando (MCO)	395 WN	316 UA	277 AA	265 UA
Philadelphia (PHL)	357 WN	420 DL	244 DL	351 UA
Phoenix (PHX)	445 WN	386 DL	346 DL	343 UA
Portland (PDX)	503 WN	456 DL	408 DL	473 UA
San Diego (SAN)	508 WN	400 DL	390 UA	453 UA
San Francisco (SFO)	391 WN	400 UA	400 UA	355 UA
Seattle (SEA)	461 WN	406 AA	396 DL	391 UA
St Louis (STL)	321 WN	252 AA	212 DL	207 UA
Washington DC Area (WA)	357 WN	278 DL	223 UA	227 UA

Average Fare	\$358.35	\$359.25	\$318.10	\$318.80
Change from last month	-\$40.20	-\$60.10	-\$27.70	-\$41.85
Change from two months	-\$11.95	-\$37.30	-\$5.35	-\$67.65

Fares Pulled 2/6/15 for travel 03/10/15 - 03/17/15

**Best Fares +7 days parking**

	MBL	TVC	GRR	MKG
Atlanta (ATL)	287 WN	429 DL	397 DL	339 UA
Boston (BOS)	309 WN	258 AA	272 DL	278 UA
Chicago (MDW or ORD)	129 P1	319 AA	335 UA	194 UA
Dallas (DFW)	286 WN	386 DL	361 AA	340 UA
Denver (DEN)	401 WN	526 AA	375 UA	370 UA
Houston (HOU)	274 WN	395 UA	354 UA	450 UA
Kansas City (MCI)	265 WN	394 DL	366 DL	317 UA
Las Vegas (LAS)	403 WN	440 DL	440 DL	319 UA
Los Angeles (LAX)	452 DL	440 AA	446 AA	440 UA
Minneapolis (MSP)	284 DL	406 AA	435 DL	337 UA
New York Area (NYC)	339 WN	318 DL	279 DL	312 UA
Orlando (MCO)	395 WN	356 UA	331 AA	300 UA
Philadelphia (PHL)	357 WN	460 DL	298 DL	386 UA
Phoenix (PHX)	445 WN	426 DL	400 DL	378 UA
Portland (PDX)	503 WN	496 DL	462 DL	508 UA
San Diego (SAN)	508 WN	440 DL	444 UA	488 UA
San Francisco (SFO)	391 WN	440 UA	454 UA	390 UA
Seattle (SEA)	461 WN	446 AA	450 DL	426 UA
St Louis (STL)	321 WN	292 AA	266 DL	242 UA
Washington DC Area (WA)	357 WN	318 DL	277 UA	262 UA

Average Fare	\$358.35	\$399.25	\$372.10	\$353.80
Change from last month	-\$40.20	-\$60.10	-\$27.70	-\$41.85
Change from two months	-\$11.95	-\$37.30	-\$5.35	-\$67.65

Parking Fees for one week are \$0 at Manistee, \$40 at Traverse City, \$54 at Grand Rapids, \$35 at Muskegon

### Manistee County Blacker Airport

#### Enplaned/Deplaned

	2010		2011		2012		2013		2014		2015	
	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total
Jan	GL 212/145	357	GL 201/169	370	F9 523/366	889	134/126	260	161/107	268	198/167	365
Feb	196/150	346	202/194	396	462/431	893	128/120	248	136/124	260		
Mar	216/231	447	225/215	440	112/176	288	162/173	335	191/175	366		
Apr	272/255	527	<small>GL 147/171 F9 488/389</small>	1193	0/0	0	158/158	316	194/218	412		
May	263/302	565	1454/1525	2979	P1 71/58	129	189/189	378	251/255	506		
Jun	311/366	677	1206/1342	2548	234/250	484	239/288	527	346/405	751		
Jul	521/551	1072	1595/1568	3163	465/467	932	421/409	830	653/659	1312		
Aug	482/395	877	1833/1567	3400	497/500	997	391/413	804	663/685	1348		
Sep	240/233	473	1332/1234	2566	362/297	659	248/237	485	391/312	703		
Oct	270/246	516	1024/1004	2028	150/149	299	229/215	444	338/335	673		
Nov	236/242	478	722/715	1437	36/33	69	168/198	366	275/266	541		
Dec	194/235	429	674/798	1472	131/138	269	197/200	397	295/293	588		
<b>Total</b>		<b>6764</b>		<b>21992</b>		<b>5908</b>		<b>5390</b>		<b>7728</b>		

#### On-time Performance

	2010		2011		2012		2013		2014		2015	
	Cancel/Delay	On-time										
Jan	23%/22%	55%	15%/38%	48%	12%/8%	80%	0%/15%	85%	0%/14%	86%	2%/27%	71%
Feb	13%/32%	55%	15%/28%	58%	6%/11%	83%	6%/16%	78%	9%/3%	88%		
Mar	11%/19%	70%	21%/19%	60%	14%/8%	78%	0%/0%	100%	0%/7%	93%		
Apr	13%/17%	70%	***	***	***	***	0%/3%	97%	0%/4%	96%		
May	12%/10%	78%	3%/25%	72%	0%/10%	90%	0%/6%	94%	0%/4%	96%		
Jun	6%/26%	68%	6%/20%	74%	0%/6%	94%	0%/3%	97%	0%/15%	85%		
Jul	5%/19%	76%	0%/37%	63%	0%/7%	93%	0%/19%	81%	1%/20%	79%		
Aug	4%/5%	91%	0%/36%	64%	0%/8%	92%	2%/16%	82%	1%/19%	80%		
Sep	18%/16%	66%	0%/23%	77%	0%/5%	95%	0%/0%	100%	0%/15%	85%		
Oct	15%/13%	72%	1%/5%	94%	0%/22%	78%	0%/9%	91%	0%/18%	82%		
Nov	16%/16%	68%	2%/11%	87%	0%/5%	95%	6%/6%	88%	2%/19%	79%		
Dec	32%/25%	43%	2%/15%	83%	0%/11%	89%	3%/19%	78%	0%/15%	85%		

APPENDIX E