

DRAFT

MINUTES

Monday, May 12, 2014
10:00 A.M.

Manistee County Blacker Airport
Conference Room

Members Present: Paul Schulert, Chairperson; Ross Spencer, Vice-Chairperson; Mark Bergstrom; Alan Marshall; Dale Picardat; and Thom Smith

Members Absent: Brook Shafer

Others Present: Barry Lind, Airport Manager; Joe Verlin, CPA, CGFM, Gabridge & Co.; Tom Kaminski, Manistee County Controller/Administrator; Justine McGuire, Manistee News Advocate; and Rachel Nelson, Airport Authority Secretary

Paul Schulert, Chairperson, called the meeting to order at 10:00 A.M. Roll was taken by the Secretary.

There was a motion by Mr. Spencer, supported by Mr. Smith, to approve the meeting agenda as presented. Motion carried by unanimous vote.

There was no public comment.

Mr. Verlin gave an overview of the FY 2012/13 audit. After discussion,

There was a motion by Mr. Bergstrom, supported by Mr. Smith, to accept the fiscal year 2012/13 audit. Motion carried by unanimous vote.

The Chairman confirmed that each member had received a copy and had an opportunity to review the minutes from the regular meeting of the Airport Authority held on Monday, April 14, 2014. Mr. Spencer requested that the discussion regarding the advertising federal grant, and the fact that everything has been submitted, but the funds have not yet been received, be added to the minutes.

There was a motion by Mr. Bergstrom, supported by Mr. Marshall, to approve the Airport Authority regular meeting minutes of Monday, April 14, 2014, with the addition of the advertising federal grant information. Motion carried by unanimous vote.

The Authority next reviewed the April 2014 Accounts Payable Report (APPENDIX A). It was noted that the Consumers and Direct TV payments are for two months, and the RightSide Design payment is for three months.

There was a motion by Mr. Smith, supported by Mr. Bergstrom, to approve the April 2014 Accounts Payable Reports and authorize payment of the outstanding invoices totaling \$44,430.48.

A roll call vote was taken:

Yeas: 7 (Schulert; Spencer; Bergstrom; Marshall; Picardat; Smith)

Nays: 0

Absent: 1 (Shafer)

Motion carried.

The Authority also reviewed the April 2014 Financial Statement (APPENDIX B), which includes a Balance Sheet, a Statement of Revenue and Expenses, and a running account of the Passenger Facility Charges collected.

There was a motion by Mr. Picardat, supported by Mr. Smith, to approve the April 2014 Financial Statement. Motion carried by unanimous vote.

The Orchard Beach Aviation rent information was also provided, as well as fuel sales (APPENDIX C).

The Budget Committee did not meet, but is planning a meeting on June 2, 2014.

The Promotion Committee did not meet.

The Rules and Regulations Committee did not meet.

The Executive Committee did not meet, but plans to and is still looking for suggestions on objectives for the Airport Director.

The Bylaws Committee did not meet, but Mr. Bergstrom provided the updated proposed amendments to the bylaws based on comments from the last meeting (APPENDIX D). The Authority briefly discussed each proposed amendment, which will be voted on at next month's meeting.

Mr. Schulert stated that he would like to form a Legal Representation Search Committee. The Committee would be asked to send out an RFP for the Airport Authority's legal services. After discussion,

There was a motion by Mr. Schulert, supported by Mr. Smith, to form a Legal Representation Search Committee consisting of Mr. Schulert, Mr. Spencer, and Mr. Picardat, with Mr. Picardat as the chair of the committee. Motion carried by unanimous vote.

Mr. Lind reported that there were no airport incidents. Mr. Lind presented a report on airfares which compares flights from Manistee, Traverse City, Grand Rapids, and Muskegon for travel in June 2014 (APPENDIX E). Mr. Lind presented information on airplane passenger numbers for 2014 as well as the previous five years (APPENDIX F).

The SRE building expansion and sand storage projects are scheduled to start on May 15, 2014. The sweeper arrived last week. These are 2014 projects that were carried over from FY 2013. The airport signage, tree removal, and hangar expansion/door repair projects are all currently on hold as previously discussed.

Overall, service continues to be reliable. Demand for the new Tuesday and Wednesday flights is light, but in line with expectations. The demand for May is up over the previous year as to be expected with more flights. Demand for summer is looking strong with advance bookings up over 100% compared to this time last year. Saturday air service begins on June 7, 2014. There will be two flights on peak days (Thursday, Friday, Sunday, and Monday) beginning June 26, 2014, through Labor Day. Service for the summer will be a combination of the 19 and 30 seat aircraft, with the schedule based on demand for the last two summers.

Mr. Lind stated that DOT has been quiet regarding the progress of the new agreement that was submitted over a month ago. Mr. Lind is concerned and hopes to apply some political pressure. It was also suggested that the Airport Authority Chair send a letter expressing the concerns.

The airport hosted the Chamber's Business After Hours on May 8, 2014. Work continues on air service branding with Public Charters to help avoid confusion in the marketplace, but not much progress has been made. There continues to be good feedback from customer surveys. A new survey has been used the last few weeks, with the survey being emailed the same day when a new customer purchases a ticket. About 50% respond, and there is the motivation of a free ticket drawing. There is an active online

marketing campaign. Radio ads during Tigers games on WLDN continue as part of a one year sports package. Work also continues with area Chambers, Convention & Visitors Bureaus, and resorts. On June 12, 2014, the aircraft will start continuing on from Midway to Branson, and Mr. Lind is trying to get this option to be available on the website.

There was no update on the Coho Bend sign. The leaking hangar will be addressed when the new structure is being built.

Mr. Schulert stated that one idea for a mission statement would be, "The Airport Authority is here to promote and increase the value of Manistee Blacker Airport for the community." Mr. Schulert requested that the other Airport Authority members come up with ideas for discussion at next month's meeting.

There was discussion regarding an offsite strategic planning session, which would include short and long term goals and a mission statement. Mr. Lind stated that normally an outside party would facilitate a strategic planning session, and Mr. Kaminski suggested contacting Tim Ervin at the Alliance for Economic Success (AES). Mr. Lind noted that there had been several meetings with Explorer Solutions and AES was supposed to facilitate a meeting with vested parties, but no progress has been made that he is aware of. Mr. Lind was directed to contact the AES office regarding a strategic planning session and Explorer Solutions.

Mr. Schulert, Mr. Spencer, and Mr. Lind attended the Benzie Expo, and felt they had a good impact on other exhibitors. They are also planning to attend the Manistee Expo, and Cadillac Expo if they have one. Ludington will not be having an Expo this year.

With there being no further business to come before the Authority, the meeting was adjourned at approximately 11:30 A.M.

Respectfully submitted,

Rachel Nelson, Airport Authority Secretary

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MANISTEE COUNTY BLACKER AIRPORT

APRIL 2014 ACCOUNTS PAYABLE

CHECK #	VENDOR NAME	AMOUNT
	BARRY LIND	\$ 3,400.00
	CONSUMERS ENERGY	\$ 3,281.56
	A T & T	\$ 42.24
	MICHCON (DTE ENERGY)	\$ 849.02
	MIKA MEYERS BECKETT & JONES	\$ 891.25
	NAPA AUTO PARTS	\$ -
	ACE HARDWARE	\$ 113.47
	FASTENAL	\$ 94.08
	COFESSCO FIRE PROTECTION	\$ -
	DIRECT TV	\$ 97.98
	WAHR HARDWARE	\$ -
	BLUE GLOBES, LLC	\$ 697.75
	MANISTEE TIRE	\$ -
	PIPER MCCREDIE AGENCY	\$ -
	BLARNEY CASTLE	\$ 640.65
	KENDALL ELECTRIC, INC.	\$ 227.47
	PRIMARY AIRPORT SERVICES	\$ 251.40
	ORCHARD BEACH AVIATION	\$ -
	TOTAL	\$ 10,586.87
	ADVERTISING INVOICES	
	MANISTEE CHAMBER OF COMMERCE	\$ 200.00
	BENZIE COUNTY CHAMBER OF COMMERCE	\$ 270.00
	RIGHTSIDE DESIGN, LLC	\$ 14,103.32
	WKLA RADIO	\$ 99.00
	LUDINGTON AREA CONVENTION & VISITORS BUREAU	\$ -
	ORCHARD BEACH AVIATION	\$ 616.29
	TOTAL	\$ 15,288.61
	ORCHARD BEACH AVIATION	\$ 18,555.00
	REGULAR HOURS	300 @ 16.50 4,950.00
	MAINTENANCE HOURS	82 @ 16.50 1,353.00
	PART 139 LABOR	12,200.00
	INTERNET	52.00
	GRAND TOTAL	\$ 44,430.48

MANISTEE COUNTY BLACKER AIRPORT

APRIL 2014 REVENUE & EXPENSES

BUDGET REMAINING

42%

INCOME:	PREVIOUS MONTH	CURRENT MONTH	YEAR-TO DATE	ANNUAL BUDGET	BALANCE \$	%
FEDERAL GRANT - AEAS	\$ 86,810.00	\$ 119,364.00	\$ 776,153.00	\$ 2,000,000.00	\$ 1,223,847.00	61%
HANGER RENTAL	\$ 2,100.00	\$ 2,100.00	\$ 16,020.00	\$ 31,000.00	\$ 14,980.00	48%
LANDING FEES - PUBLIC CHARTERS	\$ 17,594.89	\$ 17,594.89	\$ 123,168.23	\$ 211,138.00	\$ 87,969.77	42%
LANDING FEES - GENERAL AVIATION	\$ -	\$ -	\$ 81.00	\$ 1,000.00	\$ 919.00	92%
AUTO RENTAL SPACE	\$ -	\$ -	\$ 1,712.89	\$ 5,000.00	\$ 3,287.11	66%
OFFICE RENT	\$ 1,065.00	\$ 1,065.00	\$ 7,455.00	\$ 12,780.00	\$ 5,325.00	42%
COUNTY OF MANISTEE	\$ 9,583.00	\$ 9,583.00	\$ 67,081.00	\$ 115,000.00	\$ 47,919.00	42%
STATE REIMB-MARKETING	\$ 9,270.00	\$ -	\$ 15,099.30	\$ 27,000.00	\$ 11,900.70	44%
PASSENGER FACILITY CHARGES	\$ -	\$ 4.39	\$ 10,286.89	\$ 19,000.00	\$ 8,713.11	46%
FUEL SALES	\$ 408.50	\$ 422.65	\$ 3,640.27	\$ 7,500.00	\$ 3,859.73	51%
SIGN LEASE	\$ 200.00	\$ 2,400.00	\$ 2,600.00	\$ 3,800.00	\$ 1,200.00	32%
MISCELLANEOUS	\$ -	\$ 24.00	\$ 24.00	\$ 1,000.00	\$ 976.00	100%

TOTAL INCOME \$ 127,031.39 \$ 152,557.93 \$ 1,023,321.58 \$ 2,434,218.00 \$ 1,410,896.42 58%

EXPENSES:

AEAS CONTRACT-PUBLIC CHARTER	\$ 86,810.00	\$ 119,364.00	\$ 776,153.00	\$ 2,000,000.00	\$ 1,223,847.00	61%
PERSONNEL - MANAGEMENT	\$ 3,400.00	\$ 3,400.00	\$ 23,800.00	\$ 40,800.00	\$ 17,000.00	42%
PERSONNEL - OP & MAINT	\$ 18,494.75	\$ 18,503.00	\$ 133,679.00	\$ 240,000.00	\$ 106,321.00	44%
DUES & FEES	\$ 330.00	\$ -	\$ 675.00	\$ 800.00	\$ 125.00	16%
SUPPLIES	\$ 207.93	\$ 94.08	\$ 484.27	\$ 2,000.00	\$ 1,515.73	76%
UTILITIES	\$ 3,910.97	\$ 4,280.56	\$ 20,153.58	\$ 30,000.00	\$ 9,846.42	33%
FUEL	\$ -	\$ 640.65	\$ 11,298.05	\$ 9,000.00	\$ (2,298.05)	-26%
REPAIRS & MAINTENANCE	\$ 2,352.06	\$ 1,038.69	\$ 17,591.61	\$ 15,000.00	\$ (2,591.61)	-17%
CONTRACTED SERVICES	\$ -	\$ 251.40	\$ 652.50	\$ 1,200.00	\$ 547.50	46%
LEGAL	\$ 299.00	\$ 891.25	\$ 3,047.50	\$ 4,000.00	\$ 952.50	24%
AUDIT	\$ 3,050.00	\$ -	\$ 3,050.00	\$ 2,000.00	\$ (1,050.00)	-53%
ADVERTISING	\$ 1,436.03	\$ 15,288.61	\$ 30,514.53	\$ 43,000.00	\$ 12,485.47	0%
TELEPHONE	\$ 14.45	\$ 42.24	\$ 299.05	\$ 500.00	\$ 200.95	40%
INSURANCE	\$ -	\$ -	\$ 21,831.93	\$ 21,000.00	\$ (831.93)	-4%
TRAINING (FIRE FIGHTER)	\$ -	\$ -	\$ -	\$ 2,000.00	\$ 2,000.00	0%
EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	0%
BOOKKEEPING	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	100%
PFC EXPENSES	\$ -	\$ -	\$ 27,140.00	\$ 19,000.00	\$ (8,140.00)	100%
MISCELLANEOUS	\$ 554.49	\$ -	\$ 1,040.63	\$ 918.00	\$ (122.63)	-13%

\$ 120,859.68 \$ 163,794.48 \$ 1,071,410.65 \$ 2,434,218.00 \$ 1,362,807.35 56%

EXCESS REVENUE OVER/(UNDER) EXPENDITURES \$ (11,236.55) \$ (48,089.07)

BALANCE ON HAND - AIRPORT FUND

BEGINNING BALANCE 04/01/2014 \$ (51,905.02)

APRIL RECEIPTS \$ 134,920.50

MARCH DISBURSEMENTS \$ (163,794.48)

\$ (80,779.00)

MANISTEE COUNTY BLACKER AIRPORT

APRIL 2014 BALANCE SHEET

ASSETS	4/30/2013 ²⁰¹⁴	3/31/2014
CASH	\$ (80,779.00)	\$ (51,905.02)
CASH - PFC ACCOUNT	\$ 64,134.39	\$ 64,130.00
ACCOUNTS RECEIVABLE		
PUBLIC CHARTERS	\$ 123,164.23	\$ 105,569.34
ADVERTISING GRANT	\$ 50,000.00	\$ 50,000.00
MISC.	\$ 986.65	\$ 948.50
TOTAL ASSETS	\$ 157,506.27	\$ 168,742.82
LIABILITIES	4/30/2013 ²⁰¹⁴	3/31/2014
ACCOUNTS PAYABLE - TRADE	\$ 120,859.68	\$ 120,859.68
ACCOUNTS PAYABLE - COUNTY	\$ -	\$ -
PREPAID HANGER RENT	\$ -	\$ -
TOTAL LIABILITIES	\$ 120,859.68	\$ 120,859.68
FUND BALANCE	\$ 36,646.59	\$ 47,883.14
		\$ 11,236.55
TOTAL LIABILITIES AND FUND BALANCE	\$ 157,506.27	\$ 168,742.82

PASSENGER FACILITY CHARGES COLLECTED THROUGH 04/30/2014	\$ 103,396.71
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)	\$ (7,625.00)
CONSUMERS ENERGY	\$ (313.50)
STATE OF MICHIGAN (PARKING LOT & T-HANGERS)	\$ 313.50
TRANSFER OF PUBLIC IMPROVEMENT FUNDS	\$ 683.39
MANISTEE COUNTY ROAD COMMISSION	\$ (817.71)
STATE OF MICHIGAN (RAMP AREAS)	\$ (4,363.00)
J RANCK ELECTRIC	\$ (4,400.00)
STATE OF MICHIGAN	\$ (22,740.00)
PFC FUNDS AVAILABLE	\$ 64,134.39

AUTO RENTAL REVENUE BY COMPANY THROUGH 04/30/2014

ENTERPRISE CAR RENTALS	\$ -
MOWERY LEASING & RENTAL	\$ 1,712.89
GWK AGENCY	\$ -
TOTAL	\$ 1,712.89

ORCHARD BEACH AVIATION**April 2014****RENT**

OFFICE	\$340.00	
HANGER	\$200.00	
FUEL	\$422.65	
DIESEL FUEL	\$0.00	
T-SHIRT SALES	\$24.00	(2 @ \$12)
LANDING FEES		
TWIN	\$0.00	(0 @ \$9)
JET	\$0.00	(0 @ \$18)
TOTAL	\$986.65	

FUEL SALES APRIL 2014

100LL 849.1 Gal

JET 2058.2 Gal

TOTAL 2907.3 Gal

General 1146.2 Gal @ .15 = 171.93
PublicCharters 1000.0 Gal @ .15 = 150.00
PublicCharters 192.2 Gal @ .08 = 15.38
PublicCharters 0.0 Gal @ .02 = 0.00
Orchard Beach 604.6 Gal @ .15 = 85.34

DIESEL 0.0 Gal

**Proposed Amendments to the By-Laws of the Manistee Blacker Airport
Authority
Manistee, Michigan 49660
April 14, 2014**

Section Three – Airport Authority Board

- 3.2 Three members of the Airport Authority Board may, but need not be members of the County Board of Commissioners. Four (4) members of the Board shall be at large members who are residents of Manistee County.

Proposed amendment to 3.2

- 3.2 Three members of the Airport Authority Board shall be members of the County Board of Commissioners. One member of the Airport Authority Board shall be a resident of the City of Manistee recommended by the Manistee City Council. Three (3) members of the Board shall be at large members who are residents of Manistee County.

- 3.3 Authority Board members shall be appointed to a term of three years. The terms of at least two members of the Authority shall expire each calendar year. Members appointed to an unexpired term shall be appointed for the remainder of the unexpired term.

Any vacancies will be filled by appointment of the County Board of Commissioners within 90 days.

Proposed Amendment to 3.3

Authority Board members shall be appointed to a term of three years. The terms of at least two members of the Authority shall expire each calendar year. Members appointed to an unexpired term shall be appointed for the remainder of the unexpired term. If a County Commissioner's term as a County Commissioner expires before the Airport Authority Board term expires, the County Commissioner's term on the Airport Authority Board will expire on the last day of the County Commissioner's term as a County Commissioner. The vacated term of a County Commissioner on the Airport Authority Board will be filled by appointment of a County Commissioner by the County Board of Commissioners to the remainder of the unexpired term.

Any vacancies will be filled by appointment of the County Board of Commissioners within 60 days.

- 3.4 A member of the Airport Authority board shall serve without compensation, but shall be

reimbursed for actual expenses in the discharge of official duties.

Proposed Amendment to 3.4

A member of the Airport Authority board shall serve without compensation, but shall be reimbursed for actual expenses incurred in the discharge of official duties.

Deleted: from the Airport Authority Board

3.5 An Authority Board member who has more than four (4) absences within any twelve (12) month period shall be considered to have officially resigned from the Board.

Proposed Amendment to 3.5

3.5 An Authority Board member who has more than four (4) absences from regular Authority Board meetings within any twelve (12) month period in an appointed term shall be contacted by the Chairperson who shall determine whether there are special circumstances justifying the absences and shall inquire of the Authority Board member whether they desire to remain on the Board.

4.4 The Chairperson, if present, shall preside over all board meetings of the Board, appoint an acting recording secretary for all meetings at which the Secretary is absent, and be an ex-officio member, without vote, of all committees.

Proposed Amendment to 4.4

4.4 The Chairperson, if present, shall preside over all board meetings of the Board, and shall appoint an acting recording secretary for all board meetings at which the Secretary is absent.

12.2 Should the Chairperson of the Board or three members feel that changes may be desirable; a special committee shall be appointed to prepare copies of the proposed revisions or amendments. Copies shall be sent by first-class mail to each member of the Board. The proposed revisions or amendment may be adopted at the next regular meeting, if approved by two thirds (2/3) of the total Board members.

Proposed Amendment to 12.2

12.2 Should the Chairperson of the Board or three members feel that changes may be desirable; a special committee shall be appointed to consider and if recommended prepare a proposed amendment. The proposed amendment shall be provided to the Board prior to its meeting with its meeting Agenda. After initial review by the Board, consideration of the proposed amendment will be placed on the Agenda for the next regular Board Meeting and will be considered approved if supported by a majority of the Board Members then in office.

Deleted: and

June Travel as of 5/11/14
Best Fares

	MBL	TVC	GRR	MKG
Atlanta (ATL)	434 FL	400 AA	332 FL	441 UA
Boston (BOS)	473 WN	270 DL	210 DL	407 UA
Chicago (MDW or ORD)	120 P1	322 DL	270 UA	156 UA
Dallas (DFW)	434 WN	394 AA	373 UA	390 UA
Denver (DEN)	406 WN	550 DL	312 UA	435 UA
Houston (HOU)	429 DL	405 AA	405 AA	447 UA
Kansas City (MCI)	416 WN	418 AA	348 UA	378 UA
Las Vegas (LAS)	519 WN	509 UA	380 UA	507 UA
Los Angeles (LAX)	539 WN	524 UA	454 AA	499 UA
Minneapolis (MSP)	334 DL	376 UA	342 AA	372 UA
New York Area (NYC)	402 WN	336 UA	299 UA	441 UA
Orlando (MCO)	419 WN	362 UA	282 UA	414 UA
Philadelphia (PHL)	478 WN	470 AA	390 AA	441 UA
Phoenix (PHX)	512 WN	523 DL	432 DL	497 UA
Portland (PDX)	595 WN	544 UA	530 UA	558 UA
San Diego (SAN)	557 WN	449 AA	436 DL	550 UA
San Francisco (SFO)	544 WN	519 AA	509 UA	499 UA
Seattle (SEA)	549 WN	512 UA	462 UA	522 UA
St Louis (STL)	328 WN	276 AA	206 AA	364 UA
Washington DC Area (WAS)	434 WN	320 DL	280 DL	441 UA

Average Fare	\$446.10	\$423.95	\$362.60	\$437.95
Change from last month	\$46.80	\$30.00	\$21.80	\$48.10
Change from two months ago	\$74.15	\$31.35	\$30.15	\$69.65
Fares Pulled 05/11/14 for travel 06/11/14 - 06/18/14				

Best Fares +7 days parking

	MBL	TVC	GRR	MKG
Atlanta (ATL)	434 FL	440 AA	386 FL	469 UA
Boston (BOS)	473 WN	310 DL	264 DL	435 UA
Chicago (MDW or ORD)	120 P1	362 DL	324 UA	184 UA
Dallas (DFW)	434 WN	434 AA	427 UA	418 UA
Denver (DEN)	406 WN	590 DL	366 UA	463 UA
Houston (HOU)	429 DL	445 AA	459 AA	475 UA
Kansas City (MCI)	416 WN	458 AA	402 UA	406 UA
Las Vegas (LAS)	519 WN	549 UA	434 UA	535 UA
Los Angeles (LAX)	539 WN	564 UA	508 AA	527 UA
Minneapolis (MSP)	334 DL	416 UA	396 AA	400 UA
New York Area (NYC)	402 WN	376 UA	353 UA	469 UA
Orlando (MCO)	419 WN	402 UA	336 UA	442 UA
Philadelphia (PHL)	478 WN	510 AA	444 AA	469 UA
Phoenix (PHX)	512 WN	563 DL	486 DL	525 UA
Portland (PDX)	595 WN	584 UA	584 UA	586 UA
San Diego (SAN)	557 WN	489 AA	490 DL	578 UA
San Francisco (SFO)	544 WN	559 AA	563 UA	527 UA
Seattle (SEA)	549 WN	552 UA	516 UA	550 UA
St Louis (STL)	328 WN	316 AA	260 AA	392 UA
Washington DC Area (WAS)	434 WN	360 DL	334 DL	469 UA

Average Fare	\$446.10	\$463.95	\$416.60	\$465.95
Change from last month	\$46.80	\$30.00	\$21.80	\$48.10
Change from two months ago	\$74.15	\$31.35	\$30.15	\$69.65

Parking Fees for one week are \$0 at Manistee, \$40 at Traverse City, \$54 at Grand Rapids, \$28 at Muskegon

Manistee County Blacker Airport

	Enplaned/Deplaned											
	2009		2010		2011		2012		2013		2014	
	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total
Jan	GL 138/106	244	GL 212/145	357	GL 201/169	370	F9 523/366	889	134/126	260	161/107	268
Feb	112/93	205	196/150	346	202/194	396	462/431	893	128/120	248	136/124	260
Mar	149/139	288	216/231	447	225/215	440	112/176	288	162/173	335	191/175	366
Apr	119/140	259	272/255	527	47/171 F9 486/389	1193	0/0	0	158/158	316	198/227	425
May	184/180	364	263/302	565	1454/1525	2979	P1 71/58	129	189/189	378		
Jun	166/213	379	311/366	677	1206/1342	2548	234/250	484	239/288	527		
Jul	388/439	827	521/551	1072	1595/1568	3163	465/467	932	421/409	830		
Aug	429/359	788	482/395	877	1833/1567	3400	497/500	997	391/413	804		
Sep	285/293	578	240/233	473	1332/1234	2566	362/297	659	248/237	485		
Oct	282/275	557	270/246	516	1024/1004	2028	150/149	299	229/215	444		
Nov	257/269	526	236/242	478	722/715	1437	36/33	69	168/198	366		
Dec	228/279	507	194/235	429	674/798	1472	131/138	269	197/200	397		
Total		5522		6764		21992		5908		5390		1319

	On-time Performance											
	2009		2010		2011		2012		2013		2014	
	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time
Jan	13%/25%	62%	23%/22%	55%	15%/38%	48%	12%/8%	80%	0%/15%	85%	0%/14%	86%
Feb	18%/16%	66%	13%/32%	55%	15%/28%	58%	6%/11%	83%	6%/16%	78%	9%/3%	88%
Mar	8%/11%	79%	11%/19%	70%	21%/19%	60%	14%/8%	78%	0%/0%	100%	0%/7%	93%
Apr	10%/16%	74%	13%/17%	70%	***	***	***	***	0%/3%	97%	0%/4%	96%
May	2%/10%	88%	12%/10%	78%	3%/25%	72%	0%/10%	90%	0%/6%	94%		
Jun	7%/18%	75%	6%/26%	68%	6%/20%	74%	0%/6%	94%	0%/3%	97%		
Jul	4%/16%	80%	5%/19%	76%	0%/37%	63%	0%/7%	93%	0%/19%	81%		
Aug	2%/12%	86%	4%/5%	91%	0%/36%	64%	0%/8%	92%	2%/16%	82%		
Sep	0%/9%	91%	18%/16%	66%	0%/23%	77%	0%/5%	95%	0%/0%	100%		
Oct	10%/8%	81%	15%/13%	72%	1%/5%	94%	0%/22%	78%	0%/9%	91%		
Nov	3%/10%	87%	16%/16%	68%	2%/11%	87%	0%/5%	95%	6%/6%	88%		
Dec	25%/39%	36%	32%/25%	43%	2%/15%	83%	0%/11%	89%	3%/19%	78%		

APPENDIX F