

MINUTES

Monday, July 11, 2011
10:00 A.M.

Manistee County Blacker Airport
Conference Room

Members Present: Ervin Kowalski, Chairperson; Paul Schulert, Vice-Chairperson; Bob Wilson; Ross Spencer; Glenn Lottie; Dale Picardat; and Duane Anderson

Members Absent: None

Others Present: Barry Lind, Airport Manager; George Saylor, Airport Legal Counsel; Paul Bosschem, Mowry Leasing & Rental; Ken Grabowski, Manistee News Advocate; Mark Fedder, Manistee County Historical Museum (10:00 A.M. - 10:10 A.M.); and Rachel Nelson, Airport Authority Secretary

Ervin Kowalski, Chairperson, called the meeting to order at 10:00 A.M. Roll was taken by the Secretary.

Mr. Kowalski presented Mr. Fedder with a signed certificate of appreciation, which stated the following:

This certificate of appreciation is awarded to Mark Fedder, Executive Director of the Manistee County Historical Museum, for his generous assistance to the Manistee County Blacker Airport Authority.

Mark researched and prepared a display of the history of the Manistee County Blacker Airport, spanning the years 1929 through April of 1968, when the first scheduled airline service was inaugurated by North Central Airlines. Through mergers, North Central Airlines later became a part of the current Northwest Airlines, based in Eagan, Minnesota.

On April 18, 2011, an open house and celebration were held for the inauguration of Frontier Airlines, the newest airline to provide service to the Manistee County Blacker Airport, with daily flights between Manistee, Michigan and Milwaukee, Wisconsin. Frontier's new service marks fifty years of continuous scheduled airline service for the benefit of the citizens of Manistee, Mason, Wexford, and Benzie Counties and beyond.

Mark's professional work is proudly displayed in the main terminal entrance of the Manistee County Blacker Airport for all to see.

The Manistee County Blacker Airport Authority takes this opportunity to publicly thank Mark Fedder for his outstanding efforts and willingness to help in the promotion of the local Manistee County Blacker Airport.

The Chairman confirmed that each member had received a copy and had an opportunity to review the minutes from the regular meeting of the Airport Authority held on Monday, June 13, 2011.

There was a motion by Mr. Anderson, supported by Mr. Picardat to approve the Airport Authority regular meeting minutes of Monday, June 13, 2011, as presented. Motion carried by unanimous vote.

Mr. Pomeroy was not at the meeting, so the Airport Authority did not review the June 2011 Accounts Payable Report or Financial Statement.

The Chairman confirmed that each member had received copies and had an opportunity to review the minutes from the Rental Car Contract Committee meetings held on June 14, 2011; June 15, 2011; June 29, 2011; June 30, 2011; July 1, 2011 (1:00 P.M.); July 1, 2011 (2:30 P.M.); July 5, 2011; and July 6, 2011.

There was a motion by Mr. Lottie, supported by Mr. Wilson to approve the Airport Authority Rental Car Contract Committee meeting minutes of June 14, 2011; June 15, 2011; June 29, 2011; June 30, 2011; July 1, 2011 (1:00 P.M.); July 1, 2011 (2:30 P.M.); July 5, 2011; and July 6, 2011, as presented. Motion carried by unanimous vote.

Mr. Spencer stated that the Rental Car Contract Committee had many meetings, including some with Mowry Leasing & Rental, Hertz and Enterprise. It was noted that the Airport Authority can't have an exclusive contract with one company due to the FAA money that the Airport receives. Currently, it appears that Enterprise will provide rental cars for those that book online and Mowry Leasing & Rental will provide rental cars for walk-ups and call-ins. Under the agreement, the Airport Authority will receive 10% of the base rental charges, which is a standard commission for this type of agreement. Mr. Saylor has reviewed the agreement, which will be used for all rental car companies interested in doing business at the airport and is for a term of 18 months. It is hoped that additional rental cars will be available by July 15, 2011.

There was a motion by Mr. Wilson, supported by Mr. Lottie to approve and enter into a rental car concession agreement with Enterprise Leasing Company of Detroit, LLC, and authorize and direct the Chairman to execute the agreement.

A roll call vote was taken:

Yeas: 7 (Kowalski; Schulert; Picardat; Wilson; Anderson; Spencer; Lottie)

Nays: 0

Absent: 0

Motion carried.

There was a motion by Mr. Schulert, supported by Mr. Picardat to approve and enter into a rental car concession agreement with Mowry Leasing and Rental, and authorize and direct the Chairman to execute the agreement.

A roll call vote was taken:

Yeas: 7 (Anderson; Spencer; Lottie; Kowalski; Schulert; Picardat; Wilson)

Nays: 0

Absent: 0

Motion carried.

The Guidelines Committee presented the Rules and Regulations for the airport (revised June 2011) (APPENDIX A). The Committee did a lot of work to update this document, which will be incorporated into any agreements, and can be amended in the future as needed. After discussion,

There was a motion by Mr. Lottie, supported by Mr. Anderson to adopt the Manistee County Blacker Airport Rules and Regulations, revised June 2011, as presented.

A roll call vote was taken:

Yeas: 7 (Kowalski; Schulert; Picardat; Wilson; Anderson; Spencer; Lottie)

Nays: 0

Absent: 0

Motion carried.

There wasn't an update from the Promotion Committee, however, Mr. Lottie noted that at a recent joint local governmental meeting, the success of the airport was a high priority.

Sheets were handed out showing airplane passenger numbers for 2011 as well as the previous six years (APPENDIX B). Mr. Lind noted that the parking lot hasn't been as full at the airport because more people are flying into Manistee than leaving. Some flights in July and August have already sold out. All canceled flights with Frontier have been due to weather. There were no Airport incidents to report. Mr. Lind presented a report on airfares which compares flights from Manistee, Traverse City and Grand Rapids for travel in August 2011 (APPENDIX C).

Mr. Lind informed the Authority that the Local Revenue Sharing Board grant for \$5,000 for marketing was awarded. On June 29, 2011, the Emergency Plan review was conducted with participating entities, which is required annually. The Airport Emergency Plan was also updated on June 30, 2011, and is now a 108 page document.

The B-17 bomber from the Yankee Air Museum was at the airport over the Forest Festival/4th of July weekend. Sunday had the best attendance and they did six tour flights overall, which is a good fundraiser for them. This is the third time they have come to the Manistee County Blacker Airport, and they may do it again in two years. The Kaleva Lions Club had a concession stand at the airport on Saturday and felt it went well. The airport and Frontier were in the 4th of July parade also.

Mr. Lind met with Peckham Engineering recently to discuss the future of their firm. As of August 1, 2011, Prein & Newhof of Grand Rapids will be taking over their business. They plan to keep the office in Traverse City and expand their business north. The Airport Authority has two contracts with Peckham Engineering for projects this year. Consent is needed to assign these contract obligations and rights for the two projects to another company. There is also a five year agreement with Peckham Engineering for Engineer of Record, which will need to be put out for bids later in the year.

There was a motion by Mr. Schulert, supported by Mr. Wilson to consent to the assignment by Peckham Engineering to Prein & Newhof of the Peckham Engineering agreements with the Airport Authority to provide engineering services for the 2011 Capital Improvement projects.

A roll call vote was taken:

Yeas: 7 (Spencer; Anderson; Wilson; Picardat; Schulert; Kowalski; Lottie)

Nays: 0

Absent: 0

Motion carried.

Mr. Lind reminded the Authority that Frontier/Chautauqua audited the fuel farm and found 12 deficiencies, which would need to be corrected before the airline could purchase fuel in Manistee. They would like a response regarding the Airport Authority's intentions regarding this issue by July 15, 2011. Mr. Lind did not have any quotes yet, but he expects there to be some significant costs. The company that installed the fuel farm equipment also does an annual inspection, which would be more difficult after the plumbing changes, and therefore, more expensive. Mr. Lind has talked with them about having a filter between the truck that brings the fuel and the tank, and upgrading to a larger pump. The hose is also 13 years old and needs to be replaced. Mr. Lind expects the improvements to cost around \$10,000, which could be paid from the capital improvement fund.

There was a motion by Mr. Spencer, supported by Mr. Lottie to spend up to \$10,000 from the Capital Improvement Fund for improvements to the fuel farm, specifically, re-plumbing for off-loading of fuel and a new hose.

A roll call vote was taken:

Yeas: 7 (Schulert; Picardat; Wilson; Anderson; Spencer; Lottie; Kowalski)

Nays: 0

Absent: 0

Motion carried.

Mr. Lind is continuing to work with MSCreative for marketing, with the next phase of tv/cable ads starting today and running through November 2011. These ads are being paid for with the funding from Little River Casino Resort. Mr. Lind will apply for a Small Community Air Service Development Program (SCASDP) grant to continue marketing into next year. The application is due August 2, 2011. Mr. Lind also has submitted a funding request with the Industrial Development Corporation.

Mr. Lind stated that at the end of May 2011, Congress passed the 19th extension of the FAA reauthorization bill through the end of June 2011. At the end of June 2011, Congress passed the 20th reauthorization bill through July 22, 2011. All of the work is happening in committees, so no additional information is available.

As of September 11, 2011, Republic Airways (who owns Frontier) will only have three 37-seat aircraft: one serving Ironwood, one serving Manistee, and one spare. Mr. Lind expects the transition will be made to 50-seat aircraft by mid-2012.

Mr. Lind stated that sand for the winter has been received from the Road Commission in the past, however, there are FAA requirements for filtered sand. Last winter, a rock from the sand was picked up by an airplane prop and broke a window. The Airport Authority felt that Mr. Lind should proceed in getting bids for sand for this winter.

Mr. Spencer wondered if the Promotion Committee might research having a fly-in/Dawn Patrol at the airport sometime next year. For this type of event, pilots would fly in to display their airplanes at the airport and there are normally performances and food.

It was noted that the by-laws will also need to be reviewed.

With there being no further business to come before the Authority, the meeting was adjourned at approximately 12:07 P.M.

Respectfully submitted,

Rachel Nelson, Airport Authority Secretary

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MANISTEE COUNTY BLACKER AIRPORT

RULES AND REGULATIONS

2323 Airport Rd
Manistee, Michigan 49660

ESTABLISHED BY

THE MANISTEE BLACKER AIRPORT AUTHORITY

Revision: June 2011

RULES AND REGULATIONS

The Manistee County Blacker Airport is operated by the Manistee Blacker Airport Authority, a Michigan corporation and has adopted the following rules with respect to the Airport to provide for the safety and proper conduct of persons and property using the Airport. The following Rules and Regulations are to be construed as being in conformity with all Federal, State or Local laws.

The Rules and Regulations presented within this document are designed to provide the basis for the maximum safety possible in the operation of the Manistee County Blacker Airport. The safety of persons using the Airport, aircraft safety, either while airborne or on the ground, and safety with regard to the necessary vehicular traffic at the Airport are the priority of the Manistee County Blacker Airport.

Inasmuch as various organizations and individuals using the Airport, necessarily have widely varying operational requirements, these Rules and Regulations are formulated so as to approach these needs, consistent with airport safety.

RESOLUTION

WHEREAS, it is desirable and necessary to promulgate Uniform Rules and Regulations pertaining to the use of said airport; and

WHEREAS, the Manistee Blacker Airport Authority has determined it is necessary to adopt and/or modify existing Rules and Regulations for the Manistee County Blacker Airport in order to comply with federal requirements, including, not limited to, those set forth in Federal Aviation Administration Advisory Circular No. 150/5190-7.

NOW THEREFORE, BE IT RESOLVED, that the Rules and Regulations herein contained are hereby adopted.

BE IT FURTHER RESOLVED that copies of such Rules and Regulations shall be made available to all parties to whom these Rules and Regulations apply, including Fixed Base Operators, hangar owners, and renters. Copies will also be available on-line and at the office of the Airport Director.

MANISTEE BLACKER AIRPORT AUTHORITY

Ervin Kowalski, Chairman

June ____, 2011

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CHAPTER 100

GENERAL

SECTION 100.1 DEFINITIONS:

The following definitions shall apply to these Rules and Regulations:

ADVERTISING means the action of calling something (as a commodity for sale, a service offered or desired) to the attention of the public by posting, distributing or displaying signs, literature, circulars, pictures, sketches, electronic display, audio presentation, or other forms of printed or written material.

AERONAUTICAL ACTIVITY means any activity commonly conducted at airports which involves, makes possible or is required for the operation of aircraft, or which contributes to or is required for the safety of such operations. These activities include, but are not limited to, air taxi and charter operations, pilot training, aircraft renting, sightseeing, aerial photography, crop dusting, aerial advertising, aerial surveying, air carrier operations, skydiving, ultralight operations, aircraft sales and services, sale of aviation petroleum products, repair and maintenance of aircraft, or sale of aircraft parts and aircraft storage.

AERONAUTICAL SERVICE means any service which involves, makes possible or is required for the operation of aircraft, or which contributes to or is required for the safety of aircraft operations commonly conducted on the Airport.

AIRCRAFT means a device that is used or intended to be used for flight in the air.

AIRLINE means a company certificated by the United States Department of Transportation to engage for hire in the carriage of persons, property, cargo, or mail by aircraft.

AIR OPERATIONS AREA (AOA) means that portion of the Airport designated for use by aircraft and includes all runways, taxiways, taxi lanes, taxi streets, ramps, and aprons.

AIRPORT OPERATIONS MOVEMENT AREA means that portion of the Airport under control of the air traffic control tower including; runways and taxiways. All other areas are considered non-controlled areas by the air traffic control tower.

AIRPORT means all property including easements and rights of way belonging to the Manistee Blacker Airport Authority and also including areas not used for aeronautical purposes.

AIRPORT AUTHORITY shall mean the governing body that is lawfully empowered to exercise legal control and set policy over the airport.

AIRPORT EMPLOYEE means the authorized airport personnel of all organizations, activities, governmental agencies, located on or connected with the operation, maintenance, and servicing of the Airport.

AIRPORT DIRECTOR means the manager of the airport as appointed by the Airport Authority, or the designated acting director. The Airport Director shall be the agent of the Manistee Blacker Airport Authority duly charged with the responsibility of the day-to-day operations of the Airport.

AIRPORT LAYOUT PLAN (ALP) means a drawing depicting the physical layout of the airport that identifies the location and configuration of runways, taxiways, buildings, roadways, utilities, nav aids, etc. The ALP must also show planned airport development.

AVIATION RELATED REPAIR SERVICES means actual physical work performed on an aircraft, aircraft engine or component, or avionics system.

AVIATION RELATED REPAIR SERVICES – PRIVATE is work performed by an individual or company on a single aircraft; or for a single owner of multiple aircraft in any given calendar year. Construction or restoration of aircraft by an approved club or an individual is considered to be private aviation work. Flight instruction, FAA certified examinations, and inspection of aviation related work performed by others is considered private aviation related services.

AVIATION RELATED REPAIR SERVICES – PUBLIC is work performed on more than one aircraft or for more than one aircraft owner in any given calendar year. Public aviation work includes any aviation work offered from a public office or building open to the public located on the airport property.

BASED AIRCRAFT means any aircraft owned or exclusively leased by an operator who leases or subleases, a ground site, tie down or hanger space from the Authority or an authorized fixed base operator on the Manistee County Blacker Airport on a month-to-month or longer-term basis.

BUSINESS means a commercial or industrial enterprise that is located physically on the airport property, for the purpose of providing services to the public.

BUSINESS FLIGHT DEPARTMENT means an enterprise on airport property providing in-house aeronautical services and facilities not for public use.

COMMERCIAL ACTIVITY means any revenue producing activity including the exchange, trading, buying, hiring, or selling of commodities, goods, services, or property of any kind conducted at or from the Airport for the purpose of securing earnings, income, compensation, or profit, whether or not such objectives are actually accomplished.

COMMERCIAL OPERATING AGREEMENT means a written agreement with the Airport Authority to conduct an aeronautical activity or service or a business enterprise, as defined herein, on the airport.

CONCESSIONAIRE means an individual, company or other entity authorized by the Authority through a lease or contract to undertake and profit by a specified activity including, but not limited to, a gift shop, restaurant, public parking, vending and car rentals.

CURB LOADING ZONE means a space adjacent to a curb reserved for the exclusive use of vehicles during the loading or unloading of passengers or materials.

EMERGENCY VEHICLE means a police or fire vehicle, ambulance, or any vehicle conveying an authorized airport official or employee in response to an emergency call.

FIXED BASE OPERATOR (FBO) means any person, authorized by the Airport Authority to offer aeronautical services to the public at the Airport as a tenant, sub-tenant or by permit.

FBO LEASE means any lease agreement between the Airport Authority and a person, leasing property at the airport, or sub-lease agreement approved by the Airport Authority between any tenant at the airport and a person sub-leasing property at the airport, in either case, for the purpose of providing aeronautical services to the public at the airport.

GENERAL AVIATION means all phases of aviation other than military aviation, scheduled, non-scheduled and regulated air carrier operations.

GROUND TRANSPORTATION COMPANY means a person, company, corporation or other business entity operating a commercial transportation system by motor vehicle for the purpose of carriage of person and/or baggage. This definition includes corporations or other business entities operating or providing taxis, buses, limousines, or rental cars.

HAZARDOUS MATERIALS means a substance or material in a quantity or form that may pose an unreasonable risk to health or safety, or property when stored, transported, or used in commerce as defined by the U.S. Department of Transportation or the Environmental Protection Agency (EPA).

ITINERANT OPERATIONS means all aircraft arrivals and departures other than locally based aircraft operations.

MINIMUM STANDARDS means the standards that are established by the Airport Authority, as amended from time to time, stating the minimum requirements to be met by a tenant, subtenant or proposed tenant as a condition for the right to provide aeronautical services to the public at the airport.

PERSON means any individual, firm, partnership, corporation, company, association, or any other legal entity, and includes any director, trustee, receiver, agent or similar representative.

PILOT means any properly licensed person who is physically responsible for the control of an aircraft.

RESTRICTED AREAS means areas which are closed to the general public, excluding airport access roads to private facilities. Those areas are defined as areas that are used to perform the everyday activities and operations of the airport. These areas include, but are not limited to, the AOA, T-Hanger area, and airport access roads. These areas are restricted to use by authorized personnel only.

SECURED AREA means that portion of the AOA where air carriers with a TSA approved security program enplanes and deplanes passengers, sort and load baggage, and any adjacent areas not separated by security measures.

STERILE AREA means a portion of the airport terminal that provides passengers access to boarding aircraft, to which access is controlled by the TSA through screening of persons and property.

TRANSPORTATION SECURITY ADMINISTRATION (TSA) means the governmental body responsible for the security of the transportation systems and facilities in the country, including airports.

SHALL means mandatory and not merely directory.

TAXIWAYS:

PUBLIC TAXIWAYS are those taxiways so designated by Airport Management connected to a runway and thereby serving all aircraft based on or using the airport and essential to the use and operation of the airport.

JOINT PRIVATE TAXI STREETS are those uncontrolled movement areas serving hangars and connecting to a public taxiway, and thereby are not entirely essential to the use and operation of the airport.

PRIVATE TAXI STREETS are those uncontrolled movement areas serving only one hangar and connecting to a joint private taxiway, or to a public taxiway and thereby are not essential to the use and operation of the airport.

LESSEE/TENANT means a person who leases or rents something from someone. A lessee of land is a tenant: a person who holds land or a building by rent or lease.

ULTRA LIGHT VEHICLE means a vehicle that is used only for aviation recreation or sport aviation purposes, and satisfies all criteria and requirements of the Federal Aviation Regulations, Part 103, including subsequent amendments.

VEHICLE means any device in which any person or property may be transported on the ground.

SECTION 100.2 ABBREVIATIONS

Automated Flight Service Station	AFSS
Above Ground Level	AGL
Airport operation Area	AOA
Aircraft Rescue and Fire Fighting	ARFF
Air Traffic Control Tower	ATCT
Airport Traffic Pattern	ATP
Common Traffic Advisory Frequency	CTAF
Environmental Protection Agency	EPA
FAA Contract Tower	FCT
Federal Aviation Administration	FAA
Federal Aviation Regulations	FAR
Fixed Base Operator	FBO
Global Positioning System	GPS
Instrument Flight Rules	IFR
Instrument Landing System	ILS
Michigan Aeronautics Commission	MAC
Notice to Airman	NOTAM
National Transportation Safety Board	NTSB
Visual Flight Rules	VFR

SECTION 100.3 SCOPE

All persons on any part of the airport shall be governed by these Rules and Regulations as well as any applicable rules and regulations of the Federal Aviation Administration, the Michigan Aeronautics Commission and Manistee County.

SECTION 100.4 VIOLATIONS OF RULES AND REGULATIONS

The Airport Director may cause to be removed or evicted from the airport any person who violates any Rule or Regulation prescribed herein, or any federal, state or local law, as the same apply to the Manistee County Blacker Airport, and may deny the use of the airport and its facilities to any such person. Once notified of their obligation to vacate airport property as a result of the violation of these Rules and Regulations, the individual shall be considered a trespasser. An individual ordered to be removed or evicted by the Airport Director shall have a right to appeal that decision as described in SECTION 100.9.

SECTION 100.5 LOST ARTICLES

The finder of a lost article shall turn it in to the Airport Director's Office. The Airport Director will dispose of any article not claimed in 60 days in an appropriate way.

SECTION 100.6 LIABILITY

The Airport Authority assumes no responsibility for loss, injury or damage to persons or property on the airport premises by reason of fire, theft, vandalism, jet blast or turbulence, wind, flood, earthquake, faulty construction practice, design errors or omissions, or other natural causes.

SECTION 100.7 ACCIDENT/INCIDENT REPORTS

Any person involved in any accident or incident occurring on the premises of the airport that results in injury to any person or damage to property shall notify the Airport Director as soon as possible. All accidents or incidents shall be reported in writing to the Airport Director within 24 hours of the occurrence. This reporting requirement does not remove any obligation a person may have to report an accident or incident to any other agency.

To encourage the filing of accurate and timely reports, in the interest of public safety and for the benefit of aviation, no accident report, or any part of an accident report will be released to any

person unless required by law. The Airport Authority may make accident reports available to appropriate federal, state or local governmental agencies if so requested in writing or as otherwise required by law.

SECTION 100.8 SAVINGS CLAUSE

If any section, sentence or clause of these Rules and Regulations is for any reason held void or inoperative, the remaining provisions shall not be affected.

SECTION 100.9 APPEAL

A party aggrieved by a decision of the Airport Director shall, where permitted, have the ability to appeal the decision of the Airport Director to the Airport Authority. All appeals must be filed in writing with the Airport Authority within 30 days of the decision of the Airport Director. Upon receipt of a written appeal, the appeal shall be set for the next Airport Authority Regular Meeting or, upon the decision of the Chairman of the Airport Authority, at a Special Meeting.

SECTION 100.10 SECTION TITLES

Section titles are for convenience and shall in no way affect or limit the contents of any provision of these Rules and Regulations.

CHAPTER 200**PUBLIC, LESSEE AND TENANT USAGE****SECTION 200.1 DISORDERLY CONDUCT**

No person shall be or become intoxicated, or be under the influence of any intoxicating substance, or commit any disorderly, obscene, or indecent act, or an act of nuisance, or engage in any form of illegal gambling on the airport.

The Airport Management shall at all times have authority to take action as may be necessary in the handling, conduct and management of the public in attendance at the airport.

SECTION 200.2 LITTERING AND SANITATION

No unauthorized person shall dispose of garbage, refuse or other material on the airport. All tenants and users of the airport shall place garbage, refuse or other material in the receptacles if provided. Restrooms shall be used in a clean and sanitary manner.

Hazardous materials must be stored at the airport only in proper containers according to appropriate laws and ordinances.

SECTION 200.3 PRESERVATION OF PROPERTY

No person shall destroy, injure, deface or disturb in any way any property or facility on the airport.

SECTION 200.4 WEAPONS AND EXPLOSIVES

No person except peace officers, duly authorized post office, airport and air carrier employees, members of the armed forces of the United States on official duty, or persons with current concealed weapon permits, shall carry any weapon or explosive material onto the airport. Properly encased sporting guns may be carried for transshipment. The possession of said articles shall not violate any of the laws of the State of Michigan or the United States.

SECTION 200.5 INTERFERING OR TAMPERING WITH AIRCRAFT

No person shall interfere or tamper with any aircraft or put in motion the engine of such aircraft or use any aircraft, aircraft parts, instruments or tools without permission of the owner or by specific direction of the Airport Director, except in the case of an emergency.

SECTION 200.6 RESTRICTED AREAS

No unauthorized person shall enter a restricted area, as designated by the Airport Director. Restricted areas will be appropriately marked as such.

SECTION 200.7 ANIMALS

Animals will not be permitted in any building or other areas of the airport without the approval of the Airport Director with the exception of leader dogs, service dogs, animals properly confined, or an animal present for aircraft transport.

SECTION 200.8 LOITERING AND TRESPASSING

No person shall loiter on any part of the airport or in any building on the airport. In the event of their failure to comply with a proper request to leave the premises, such person shall be regarded as a trespasser.

SECTION 200.9 PROHIBITED ACTIVITIES

The following conduct is prohibited in public areas of the Airport which are not occupied by a Lessee if conducted by a person to or with passersby in a continuous or repetitive manner:

1. Goods/Services

No person shall offer goods or services for sale or solicit alms or contributions of funds for religions or charitable purposes within the interior areas of Airport buildings or parking areas or within twenty (20) feet of any entrance to any other Airport buildings or parking areas.

2. Danger to Persons/Property or Interference with Formation/Progression of Traffic

No person shall perform any ceremony, speech, song, carrying of any sign or placard, or other such activity which constitutes a danger to persons or property, or which interferes with the orderly formation and progression of waiting lines, or which interferes with any of the following: pedestrian and/or vehicular travel; the issuance of tickets or boarding passes or equivalent documents for air or ground transportation; luggage or cargo movement or handling; the entry to and exit from vehicles; security procedures; government inspection procedures; cleaning, maintenance, repair or construction operations.

SECTION 200.10 PICKETING, MARCHING AND DEMONSTRATIONS

No person shall walk in a picket line as a picket or take part in a labor or other form of demonstration including, but not limited to, parades, marches, patrols, sit-ins, and public assemblies on any part of the Airport without permission from the Airport Director. The number of picketers and areas used for these or other purposes must be specifically assigned by the Airport Director for such picketing in accordance with the provisions of state law. The permit shall be issued or denied for cause within one (1) working day after a written application for the same has been made to the Airport Director.

1. Use of Airport: Any picketing or demonstration shall be conducted:

- a. In a peaceful and orderly manner contemplated by law, without physical harm, molestation, threat or harassment of persons, obscenities, violence, breach of the peace or other unlawful conduct.

- b. Without obstructing the use of the Airport by others and without hindrance to or interference with the proper, safe, orderly, and efficient operations of the Airport and the activities conducted thereupon.
 - c. In strict accordance with the Airport Rules and Regulations, operating procedures governing such activities on the Airport and pursuant to directions and conditions outlined in writing by the Airport Director in each instance.
2. Prohibitions: While taking part in any picketing or demonstration, no person may intentionally operate a motor vehicle so as to delay, impede or interfere with the ability of persons or vehicles to enter or leave the Airport roadway system.
 3. Appeal: A party aggrieved by the decision of the Airport Director shall have a right to appeal the decision pursuant to SECTION 100.9.

SECTION 200.11 OPEN BURNING

No person, at any time, shall incinerate any article on the airport property without prior written permission from the Airport Director and without a burning permit from the proper township authorities, if required.

SECTION 200.12 SMOKING

No person, at any time, shall smoke on the aprons, in gasoline storage areas, or in any building, room or place on the airport. Smoking is allowed only in the posted and designated areas and shall be at least 25 feet from any entrance to the terminal.

SECTION 200.13 TRASH CONTAINERS AND HAULERS

Areas to be used for placement of properly maintained trash or garbage containers on any part of the airport shall be so designated by the Airport Director. No trash or garbage containers shall be kept in any other area. Such areas shall be kept clean and sanitary at all times.

SECTION 200.14 SPILLS

All operators, tenants and users shall be responsible for cleaning up their spills of oil, gas, grease or other materials on the airport. The Airport Director shall be notified immediately of any spill and additional notice, in writing, shall be provided to the Airport Director within 12 hours of said spill outlining actions taken, or to be taken, to mitigate the spill. Notice of completion shall be filed with the Airport Director within 48 hours of completion. Failure to properly clean up a spill shall permit the Airport Director, at his discretion, to arrange for the clean up of the spill. The party responsible for a spill shall be financially responsible for all clean up costs, including those incurred by the Airport should it clean up the spill.

SECTION 200.15 LIQUID DISPOSALS

No fuels, oils, dopes, paints, solvents, acids or other hazardous materials shall be disposed of by dumping into drains, catch basins, ditches, onto ramp areas, or elsewhere on the airport.

SECTION 200.16 MAINTENANCE

All lessees and tenants shall be required to maintain their leased property in a satisfactory condition of repair, cleanliness and good general maintenance as defined in the lease agreements. All leased property shall be free from fire hazards as may be determined by the proper authorities.

SECTION 200.17 FIRE EQUIPMENT

All lessees and tenants shall provide and maintain adequate and readily accessible fire extinguishers as required by applicable statutes, ordinances and building codes for the particular hazard involved.

SECTION 200.18 STRUCTURAL AND DECORATIVE CHANGES

No lessee or tenant shall effect structural changes or additions of any type without prior written permission of the Airport Director. No Lessee or tenant of a building owned by the airport shall effect decorative changes of any type without prior written permission of the Airport Director; such permission shall not unreasonably be withheld.

SECTION 200.19 DAMAGES

Lessees, tenants or users of the airport shall be fully responsible for all damage or injury to any real or personal property of the airport, including that leased, occupied or used by them, caused by the intentional or negligent acts or omissions of the Lessee, tenant or users of the airport, their employees, agents, servants, suppliers, persons with whom they do business or their invitees.

SECTION 200.20 AIRPORT SECURITY

The lessee, tenants and users of the airport shall adhere to all security requirements, including those of the Airport Authority, Airport Security Procedures, State of Michigan, the FAA (including Part 107 and Part 139 of the Federal Aviation Regulations) and the Transportation Security Administration (TSA).

Lessees and tenants shall be responsible for the immediate closure, after use, of any gates. In the event of a security breach one of the following entities shall be contacted depending on the urgency and severity of the matter: Airport Director, TSA, or Manistee County 911 (central dispatch).

SECTION 200.21 SIGNS

No signs or advertising matter shall be painted, posted or displayed upon any portion of leased buildings or airport property without prior written permission and authorization from the Airport

Authority and, if necessary, Manistee Township. If approved, all signs must be maintained in good condition.

SECTION 200.22 AVIATION REPAIR SERVICE

- A. Registration: All individuals and companies must register with the Airport Director PRIOR to performing either private aviation or public aviation related services. This registration process will determine the identity, address, phone number, type of vehicle and where and what type of work is to be performed. FBO'S are responsible for registration of their employees.
- B. Operating agreement: No person shall provide any aviation services or commercial services to the public on the airport without a valid Operating Agreement or permit, and any required lease from the Airport Authority authorizing such activity on the airport (see definitions for determination of "public" vs. "private" services).
- C. Aircraft Owner Responsibility: It is the responsibility of the aircraft owner to ensure that the person or business performing work on their aircraft is either 1) properly registered with the Airport Director or, 2) holds a current operating agreement with the Airport.
- D. FBO's must register any employees who perform aviation related work with the Airport Director's office.

SECTION 200.23 AIR SHOWS AND AERIAL DEMONSTRATIONS

No air meets, aerial demonstrations, banner towing, or other special activities shall be held at the airport unless prior written permission is obtained from the Airport Director, and no such permission shall be granted unless the applicant shall have deposited with the Airport Director's office either a policy or a certificate of insurance protecting the Airport and Manistee County and any third party against loss or damage due to such event and indemnifying the Airport against liability to any third party resulting therefrom, said insurance to be in amounts deemed satisfactory by the Airport Authority in its sole discretion, including if requested the listing of the Airport as an

additional insured under the policy. Parties shall be responsible for obtaining necessary waivers from the FAA for such activities and notify Airport Management, in writing, so that proper NOTAMS may be issued.

SECTION 200.24 STORAGE

No storage of any kind will be allowed outside of tenant hangars except currently licensed and fully operable passenger vehicles that are properly parked as approved by the Airport Director.

CHAPTER 300**BUSINESS ENTERPRISES****SECTION 300.1 REQUIREMENTS FOR BUSINESS ACTIVITIES**

- A. No person shall provide any services to the public on the airport without having:
1. A lease (if required) from the Airport Authority authorizing that person to conduct such activity on the airport and be current in the payment of the prescribed annual fee; and/or
 2. An Operating Agreement or a permit issued by the Airport Director, authorizing that person to provide the aeronautical service at the airport. (The requirements of this section do not apply to any FAA designated examiner, person offering private aviation related services or flight instructor).
 3. Persons offering public related services must comply with the Minimum Standards.
- B. Operating agreement holders offering services shall furnish such services to the public at the airport in the following manner:
1. Business must be conducted in a fair, reasonable, and non-discriminatory basis to all users thereof, and
 2. Charges for each unit or service must be fair, reasonable and not discriminatory provided that reasonable and nondiscriminatory discounts, rebates or other similar types of price reduction may be made to volume purchasers.

SECTION 300.2 CAR RENTAL COMPANIES/TAXIS/SHUTTLES

Car rental companies, taxis and shuttles must be issued a license by the Airport in order to operate on Airport property. Fees and terms of Licenses issued under this Section shall be set by the Airport Authority.

SECTION 300.3 REQUIRED INSURANCE

- A. All Airport businesses which are required to maintain insurance coverage, shall maintain the types and at least the minimum amounts of insurance described in this Section and in accordance with Airport policy.
- B. Each business shall at the request of the Airport Director deliver to the Airport Director copies of all certificates of insurance for Required Insurance, any policy amendments and policy renewals and any additional information related to Required Insurance. Each policy shall require the insurer to provide the Airport with 30 days prior written notice of termination or cancellation and list, when requested, the Airport as an additional insured on the policy.
- C. Persons renting an Airport owned hangar or hangar bay for PRIVATE storage of aircraft are not required to maintain liability insurance coverage. Persons renting an Airport owned hangar or bay for PRIVATE storage of aircraft will be notified in writing, and must acknowledge that the Airport will not be responsible for the contents of the hangar. The person will be required to sign, as a condition of rental, a waiver that indemnifies the Airport from any and all liability in the event of a loss or injury.

CHAPTER 400
BUSINESS FLIGHT DEPARTMENTS

SECTION 400.1 REQUIREMENTS

- A. Personnel employed by the business entity for the business flight departments operating on airport facilities are limited strictly to in-house aeronautical services, performed only upon aircraft owned and/or used by the company.
- B. Any business flight department operating on the airport shall accept all legal and financial responsibilities for its operation and hold the airport harmless of any liability incurred because of such activity.
- C. Any business operating a flight department shall provide insurance coverage for the benefit of the Airport and the general public in an amount, not less than the insurance requirements herein applicable to FBOs, as designated by the Airport Authority and shall include the Airport as an "additional named insured."

CHAPTER 500
AIRFIELD OPERATIONS

SECTION 500.1 CLOSING OF THE FIELD

In the event the Airport Director determines that the conditions of the airport or any part of the airport to be unsafe for landing or takeoff, it shall be within the authority of the Airport Director to initiate a NOTAM closing all or part of the airport. The NOTAM shall be initiated or cancelled through the FAA Flight Service Station.

SECTION 500.2 ABANDONED, DAMAGED OR DISABLED AIRCRAFT

- A. In the event any aircraft is wrecked or damaged within the Aircraft Operating Area (AOA) to the extent that it cannot be moved under its own power, the pilot shall immediately notify the Airport Director. Subject to governmental investigations and inspection of the wreckage, the owner or pilot of the wrecked or damaged aircraft, or the owner's agent or legal representative, shall as soon as reasonably possible obtain the necessary permission for removal of the aircraft from all landing areas, taxiways, ramps, tie-down areas and all other traffic areas, and park or store said aircraft in an area designated by the Airport Director. If the owner of the aircraft, or his agent, fails for any reason to remove the wrecked or damaged aircraft from the AOA or airport as requested by the Airport Director, the aircraft shall be removed by the Airport Director, stored or disposed of at the sole expense of the aircraft owner.

- B. If any owner or operator of an abandoned aircraft refuses to move the aircraft or parts as directed by the Airport Director, the aircraft or parts may be removed by the Airport Director at the owner's or operator's expense, and without liability for damage which may result in the course of or after such removal.

SECTION 500.3 ENGINE STARTING AND RUNUP

- A. Aircraft runup or other engine test operations shall be performed on taxiway runup areas or as designated by the Airport Director.
- B. No person shall start or run any engine of an aircraft unless a qualified person is in the aircraft attending the engine controls.
- C. Under no circumstances shall the engine of an aircraft be started or run with any portion of the aircraft inside a hangar, nor shall the aircraft be taxied into or out of a hangar.

SECTION 500.4 AIRCRAFT PARKING

- A. The aircraft owner or operator must make suitable arrangements with the Airport Director's Office, or its appointed designee for payment of current parking or tie-down charges in effect.
- B. No aircraft shall be parked except in designated areas (tiedowns) and as otherwise prescribed by the Airport Director.
- C. The airport shall not be responsible for any damage to, or theft from, any aircraft parked or tied down at the airport.
- D. Disabled aircraft, or out-of-annual aircraft, tied down on the airport shall be placed back into service within 90 days or obtain a special parking permit from the Airport Director.
- E. No aircraft shall be repaired except in designated areas and as otherwise prescribed by the Airport Director.

SECTION 500.5 AIRCRAFT OWNER PERFORMED MAINTENANCE

Nothing contained herein shall prevent any person operating aircraft on the airport from performing any services on his own aircraft with his own employees (including, but not limited to maintenance, repair and fueling) that he may desire to perform subject to these Rules & Regulations. For the purpose of these Rules & Regulations, an employee is an individual on the normal payroll of the employer (aircraft owner) hired to perform a specific function for that employer. Any aircraft owner utilizing an employee to perform aircraft maintenance shall, at the

request of the Airport Director, provide the Airport Director with evidence of employment in a form acceptable to the Airport.

SECTION 500.6 AIR FREIGHT OPERATIONS

All air freight loading and unloading shall be accomplished in the area on the general aviation terminal ramp as designated by the Airport Director. The Airport Director must approve any exceptions in advance and in writing.

SECTION 500.7 AIRPORT FACILITY DAMAGE

Any person who damages any light, fixture or other airport facility shall report such damage to the Airport Director's Office immediately and shall be fully responsible for reimbursing the Airport for any costs required to repair or replace the damaged light, fixture or facility.

SECTION 600
AIRPORT LANDING PROCEDURES

SECTION 600.1 WEIGHT OF LANDING AIRCRAFT

Except in a declared emergency or the landing of a scheduled air carrier, no airship, dirigible, hot air balloon, unpowered aircraft, ultralight vehicle, or aircraft with a total gross weight of 87,000 pounds on dual gear, or 63,000 pounds on single gear, shall land or take off from the airport without prior written authorization from the Airport Director.

CHAPTER 700
FLAMMABLE LIQUIDS, FUELING

SECTION 700.1 FUELING OPERATIONS

- A. During the fueling or defueling of any aircraft:
- a. No person shall smoke within the Airport Operational Area.
 - b. No person shall operate any radio transmitter or receiver, cell phone or switch electrical appliances on or off in such aircraft (single point fueling excepted).
 - c. No person shall use any material or equipment, which is likely to cause a spark or ignition.
 - d. Adequate fire extinguishers shall be within ready reach of all persons engaged in the process.
 - e. No engine of any aircraft shall be started, kept running, or be warmed by applications of exterior heat.
 - f. No passengers shall be on board such aircraft unless a passenger loading-ramp is in place at the cabin door of the aircraft, the aircraft door is open, and a cabin attendant is present at or near the cabin door.
 - g. Care shall be exercised to prevent overflow of fuel. Any volatile liquid spilled during transfer shall be removed immediately. No engine of any aircraft shall be started when there is volatile liquid on the ground under such aircraft. Airport Management shall be notified immediately of any fuel spillage and shall be responsible for inspection of proper cleanup by the parties responsible for such spillage.
 - h. No aircraft shall be fueled or defueled when any portion of the aircraft is in a hangar or enclosed space.
- B. All FBOs and tenants who have leases and are authorized by the Airport Authority to provide aircraft fueling to the public, or fuel their own aircraft, will do so in compliance with NFPA 407, and, if applicable, FAR Part 139.

SECTION 700.2 AVIATION FUEL REGULATIONS

Fixed Base Operators who exercise the right to dispense aviation fuel to the general public shall as a condition of any agreement with a supplier, require that the supplier pay to the airport a flowage fee, as determined from time to time by the Airport Authority, for each gallon of fuel delivered to the premises.

SECTION 700.3 AIRCRAFT OWNER SELF-FUELING

Individuals refueling their own Aircraft from their own containers shall conduct such operations using the approved equipment and procedures as described in Section 700.1.

SECTION 700.4 DE-ICING ACTIVITIES

- A. Persons shall obtain written approval of Airport Director prior to commencing de-icing activities (Air Carrier activity excluded).
- B. Persons engaged in de-icing shall provide data sheets regarding de-icing materials prior to approval.
- C. Persons shall notify Airport Director prior to any chemical de-icing activity.

CHAPTER 800**VEHICLES****SECTION 800.1 RULES OF OPERATION ON AIRPORT PROPERTY**

- A. No person shall operate a vehicle in a reckless or negligent manner, or in excess of posted or designated speed limits, other than emergency vehicles.
1. The speed limit on RAMPS and TAXI STREETS is 10 mph
 2. The speed limit on PERIMETER and SERVICE ROADS is 35 mph
 3. The speed limit when in close proximity to aircraft is 5 mph
 4. The speed limit in the parking lot and parking lot driveways is 15 mph
 5. Notwithstanding the speed limits in 1 through 4 above, the operator of a motor vehicle shall operate the vehicle at all times at a speed reasonable to the surface conditions.
- B. No person shall operate a vehicle under the influence of intoxicating liquor or a narcotic drug.
- C. No person shall operate a vehicle in such a manner or condition as to endanger persons or property.
- D. No person shall operate a vehicle of any kind in the Airport Operations Movement Area unless authorized to do so by the Airport Director.
- E. All authorized vehicles operating on the airport between the hours of sunset and sunrise shall have fully operating headlights and taillights.
- F. During times of emergency due to aircraft accidents, other mishaps, or natural disasters, no private vehicles, other than those operated by emergency personnel, unless specifically authorized by the Airport Director, shall be allowed in the Air Operations Area. The Airport Director shall determine when normal operations may be resumed.
- G. No person shall operate a motor vehicle in the AOA unless that person has a valid motor vehicle operator's license.

SECTION 800.2 VEHICLE PARKING

- A. No person shall park a vehicle for loading, unloading or any other purpose on the airport other than in areas specifically established for parking and in the manner prescribed by signs, lines or other means. No person shall abandon any motor vehicle on the airport. No person shall park a motor vehicle in a manner so as to obstruct or interfere with vehicular, or aircraft traffic, or park in aircraft parking areas.
- B. All employees of firms and permit holders engaged in business at the airport shall park in areas designated for employee parking and at no other.
- C. No person shall park any motor vehicle in excess of the time limit prescribed for that particular parking area, or park any motor vehicle in an area requiring payment for parking thereon without paying the required fee.
- D. The Airport Director shall have the authority to cause to be towed or otherwise moved, at the operator's expense and without liability for damage that may result in the course of such towing, any motor vehicle parked in violation of posted parking signs, or in a manner that blocks the ingress or egress from gates, driveways, taxi streets, etc.

CHAPTER 900
REVISIONS

SECTION 900.1 REVISION OF RULES AND REGULATIONS

The Airport Authority reserves the right to amend, add to, subtract from, or otherwise modify these Rules and Regulations.

CHAPTER 1000
FLYING CLUBS

All flying or aeronautical activity clubs desiring to base their aircraft and/or operate on the airport shall comply with all applicable FAA, Michigan Aeronautical Commission provisions and the provisions of these Rules & Regulations.

SECTION 1000.1 FLYING CLUB REQUIREMENTS

- A. The club shall be a nonprofit entity organized for the express purpose of providing its members with aircraft to be used for their personal use and enjoyment. The ownership of aircraft shall be vested in the name of the flying club or owned in equal shares by all of its members. The property rights of the members of the club shall be equal and any part of the net earnings of the club is to be distributed in equal shares to all members.
- B. The club shall not derive greater revenue from the use of its aircraft than the amount necessary for the operation, maintenance and replacement or upgrade of its aircraft.
- C. Flying club aircraft shall not be used by members for rental, or by anyone for charter or lease.
- D. The flying or aeronautical activity club, with its initial application, shall furnish the Airport Director a copy of its charter and bylaws, articles of association, partnership agreement or other documentation supporting its existence; a roster, or list of members, including names of officers and directors, to be revised on a semi-annual basis, a statement of the number and type of aircraft; evidence that the aircraft are properly certificated; evidence that ownership is vested in the club; and a list of the operating rules of the club.
- E. The club shall provide proof of appropriate liability and property damage insurance to the Airport Director.

APPENDIX B.

Manistee County Blacker Airport

	2005		2006		<i>Enplaned/Deplaned</i>			2008		2009		2010		2011	
	Out/In	Total	Out/In	Total	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total	Out/In	Total
Jan	MW 141/118	259	MW 150/101	251	MW 210/164	374	MW 234/169	403	GL 138/106	244	GL 212/145	357	GL 201/169	370	
Feb	183/147	330	137/133	270	198/184	382	215/200	413	112/93	205	196/150	346	202/194	396	
Mar	168/199	367	197/203	400	224/229	453	213/200	413	149/139	288	216/231	447	225/215	440	
Apr	132/152	284	191/218	409	183/239	422	18/38	56	119/140	259	272/255	527	GL 147/171 F9 486/389	1193	
May	162/152	314	200/217	417	238/251	489	0/0	0	184/180	364	263/302	565	1454/1525	2979	
Jun	147/169	316	233/283	516	252/309	561	GL 94/113	207	166/213	379	311/366	677	1206/1342	2548	
Jul	232/208	440	318/332	650	340/348	688	278/301	579	388/439	827	521/551	1072			
Aug	223/228	451	349/358	707	348/305	653	300/293	593	429/359	788	482/395	877			
Sep	171/158	329	268/267	535	278/217	495	219/190	409	285/293	578	240/233	473			
Oct	131/135	266	263/221	484	276/248	524	173/174	347	282/275	557	270/246	516			
Nov	159/148	307	210/205	415	275/280	555	168/166	334	257/269	526	236/242	478			
Dec	142/146	288	224/242	466	203/205	408	159/122	281	228/279	507	194/235	429			
Total		3951		5520		6004		4035		5522		6764		7926	

	2005		2006		<i>On-time Performance</i>			2008		2009		2010		2010	
	Cancel/Delay	On-time	Cancel/Delay	On-time	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time	Cancel/Delay	On-time
Jan										13%/25%	62%	23%/22%	55%	15%/38%	48%
Feb										18%/16%	66%	13%/32%	55%	15%/28%	58%
Mar										8%/11%	79%	11%/19%	70%	21%/19%	60%
Apr										10%/16%	74%	13%/17%	70%	***	***
May										2%/10%	88%	12%/10%	78%	3%/25%	72%
Jun										7%/18%	75%	6%/26%	68%	6%/20%	74%
Jul										4%/16%	80%	5%/19%	76%		
Aug										2%/12%	86%	4%/5%	91%		
Sep										0%/9%	91%	18%/16%	66%		
Oct								11%/31%	57%	10%/8%	81%	15%/13%	72%		
Nov								13%/32%	55%	3%/10%	87%	16%/16%	68%		
Dec								36%/44%	20%	25%/39%	36%	32%/25%	43%		

August Travel as of 7/10/11**Best Fares**

	MBL	TVC	GRR
Atlanta (ATL)	363 F9/UA	361 DL	219 DL
Boston (BOS)	299 F9	361 DL	234 FL
Dallas (DFW)	388 F9	411 DL	269 AA
Denver (DEN)	284 F9	411 DL	317 UA/F9
Houston (HOU)	430 F9	533 UA	239 UA
Kansas City (MCI)	210 F9	361 DL	235 DL
Las Vegas (LAS)	414 F9	431 DL	344 F9
Los Angeles (LAX)	386 F9/UA	463 UA	375 DL
Milwaukee (MKE)	131 F9	379 UA	228 F9
Minneapolis (MSP)	250 F9	386 US	310 F9
New York Area (NYC)	254 F9	361 DL	233 DL
Orlando (MCO)	345 F9/UA	331 DL	204 FL
Philadelphia (PHL)	368 F9	401 DL	368 F9
Phoenix (PHX)	410 F9	461 DL	341 UA
Portland (PDX)	483 F9/AS	533 DL	521 UA
San Diego (SAN)	597 F9/UA	429 UA	441 DL
San Francisco (SFO)	430 F9/UA	549 UA	420 F9
Seattle (SEA)	534 F9/AS	543 UA	498 F9/UA
St Louis (STL)	250 F9	351 DL	234 F9
Washington DC Area (WAS)	290 F9	291 DL	149 FL

Average Fare \$355.80 \$417.35 \$308.95
 Fares Pulled 7/10/11 for travel 8/10/11 - 8/17/11

Best Fares +7 days parking

	MBL	TVC	GRR
Atlanta (ATL)	363 F9/UA	401 DL	273 DL
Boston (BOS)	299 F9	401 DL	288 FL
Dallas (DFW)	388 F9	451 DL	323 AA
Denver (DEN)	284 F9	451 DL	371 UA/F9
Houston (HOU)	430 F9	573 UA	293 UA
Kansas City (MCI)	210 F9	401 DL	289 DL
Las Vegas (LAS)	414 F9	471 DL	398 F9
Los Angeles (LAX)	386 F9/UA	503 UA	429 DL
Milwaukee (MKE)	131 F9	419 UA	282 F9
Minneapolis (MSP)	250 F9	426 US	364 F9
New York Area (NYC)	254 F9	401 DL	287 DL
Orlando (MCO)	345 F9/UA	371 DL	258 FL
Philadelphia (PHL)	368 F9	441 DL	422 F9
Phoenix (PHX)	410 F9	501 DL	395 UA
Portland (PDX)	483 F9/AS	573 DL	575 UA
San Diego (SAN)	597 F9/UA	469 UA	495 DL
San Francisco (SFO)	430 F9/UA	589 UA	474 F9
Seattle (SEA)	534 F9/AS	583 UA	552 F9/UA
St Louis (STL)	250 F9	391 DL	288 F9
Washington DC Area (WAS)	290 F9	331 DL	203 FL

Average Fare \$355.80 \$457.35 \$362.95
 Parking Fees for one week are \$0 at Manistee, \$40 at Traverse City and \$54 at Grand Rapids
 Fares Pulled 7/10/11 for travel 8/10/11 - 8/17/11