

## MINUTES

Monday, April 11, 2011  
10:00 A.M.

Manistee County Blacker Airport  
Conference Room

Members Present: Ervin Kowalski, Chairperson; Paul Schulert, Vice-Chairperson; Bob Wilson; Ross Spencer; Dale Picardat; Glenn Lottie; and Duane Anderson

Members Absent: None

Others Present: Barry Lind, Airport Manager; George Saylor, Airport Legal Counsel; Russell Pomeroy, Airport Authority Treasurer; Ken Grabowski, Manistee News Advocate; and Rachel Nelson, Airport Authority Secretary

Ervin Kowalski, Chairperson, called the meeting to order at 10:00 A.M. Roll was taken by the Secretary.

The Chairman confirmed that each member had received a copy and had an opportunity to review the minutes from the regular meeting of the Airport Authority held on Monday, March 14, 2011.

**There was a motion by Mr. Anderson, supported by Mr. Picardat to approve the Airport Authority regular meeting minutes of Monday, March 14, 2011, as presented. Motion carried by unanimous vote. (Mr. Spencer abstained from the vote since he wasn't at the March 14, 2011 meeting.)**

The Authority next reviewed the March 2011 Accounts Payable Report (APPENDIX A). Mr. Pomeroy noted that the payments to Direct TV and Consumers Energy are for two months. The Orchard Beach Aviation payment is reimbursement for repairs that they paid for. The Jackpine Business Center payment is for stationary, envelopes and cardstock. The payment to Tim Swiatlowski is for repairs to a window in the terminal building that was broken.

**There was a motion by Mr. Schulert, supported by Mr. Spencer to approve the March 2011 Accounts Payable Report and authorize payment of the outstanding invoices totaling \$29,909.46.**

**A roll call vote was taken:**

**Yeas: 7 (Anderson; Lottie; Picardat; Spencer; Wilson; Schulert; Kowalski)**

**Nays: 0**

**Absent: 0**

**Motion carried.**

The Authority next reviewed the March 2011 Financial Statement (APPENDIX B) which includes a Balance Sheet, a Statement of Revenue and Expenses, and a running account of the Passenger Facility Charges collected.

**There was a motion by Mr. Lottie, supported by Mr. Wilson to approve the March 2011 Financial Statement. Motion carried by unanimous vote.**

Sheets were handed out showing airplane passenger numbers for 2011 as well as the previous six years (APPENDIX C), and the Orchard Beach Aviation rent information (APPENDIX D). There were no Airport

incidents to report. Mr. Lind presented a report on airfares which compares flights from Manistee with Frontier's introductory fares, Traverse City and Grand Rapids for travel in May 2011 and with the non-introductory rates for travel in June 2011 (APPENDIX E). Mr. Lind explained the taxes that are added to a flight ticket: 7.5% transportation sales tax (which is normally included in the ticket price), an airport segment tax of \$3.70 (except at small rural airports, including Manistee), a \$3.00 - \$4.50 passenger facility charge, and a security fee/tax of \$2.50 per flight segment (not to exceed \$5 one way/\$10 round trip). Mr. Lind noted that Frontier seems to have a sale every Tuesday on airfares.

Mr. Lind reminded the Authority that the airport has a 10 year plan and this year's projects include building four unit t-hangars, replacing the hangar area pavements, and moving/installing a new beacon. Mr. Lind expects that the hangars will be occupied immediately since he currently has a waiting list of four people. The beacon will be moved behind the new electrical building. Money for these projects comes from grants that the State administers on behalf of the FAA. The airport receives \$150,000 annually, but has banked some of the funds. The Airport Authority will only need to pay the 2.5% match. Mr. Lind noted that since the Airport Authority has a 5 year agreement with Peckham Engineering, they are allowed to provide the engineering services for these three projects without an RFP (request for proposals). A standard agreement needs to be signed for these services.

**There was a motion by Mr. Kowalski, supported by Mr. Schulert to resolve to hire Peckham Engineering for engineering services for the three capital improvement projects for 2011, and to authorize the Chair to sign the agreement.**

**A roll call vote was taken:**

**Yeas: 7 (Picardat; Lottie; Anderson; Kowalski; Schulert; Wilson; Spencer)**

**Nays: 0**

**Absent: 0**

**Motion carried.**

Verbal presentations for the Manistee Local Revenue Sharing Board grant applications are April 11, 2011 at 5:00 P.M. Mr. Lind will attend this meeting to explain the \$5,000 marketing grant application that was submitted and answer any questions. The grant award meeting will be held on June 13, 2011.

Mr. Lind explained that currently there are 8 rental cars available at the airport through Mowry Leasing & Rental. Due to the increasing traffic with Frontier, most of the rental cars are already booked for the summer. If passengers aren't able to get a rental car at the airport, they may choose to fly to a different airport. Mr. Lind estimates needing around 25 rental cars, and will be meeting with Jim Mowry to discuss the situation. Parking was also discussed due to the increased passenger numbers expected with Frontier. There are several options that are being considered. It was also noted that the terminal was built with a 19 seat airplane in mind. With a larger airplane, the Airport Authority may need to consider purchasing additional furniture, but can use folding chairs as a temporary solution if necessary.

Most of Frontier's equipment has arrived at the airport and staff training is on-going. Frontier is currently hiring part-time staff. Advance bookings appear strong. Mr. Lind has continued working with MS Creative for marketing, and is two weeks into the initial three week marketing campaign with newspaper, radio, tv and cable. The newspaper ad was supposed to run for three weeks, however, after Frontier had approved everything they realized the four paragraph disclaimer was not included with the newspaper ad. Due to the increased size of the ad, it was cost prohibitive to continue running it with these changes, so the newspaper ad only ran for one week. Planning for phase 2 of the marketing campaign will begin after April 18<sup>th</sup>. The Little River Casino & Resort is willing to contribute \$20,000 towards co-op advertising. The casino also mentioned that they would be interested in purchasing in-terminal advertising and the Airport Authority requested that Mr. Lind talk to MS Creative to see how this type of advertising would work. A press release for the open house on April 18<sup>th</sup> is going out today and special invitations were sent out last week. The open house on April 18<sup>th</sup> will be from 1:00 to 5:00 P.M., and Bob Westgate from Frontier will be at the airport with giveaways (100 \$10-50 gift cards - once received, value can be checked online). Mr. Westgate will also meet with local business owners on the morning of April 18<sup>th</sup>. The open house will include a display from the museum, Frontier cookies, the first flight with a 50 seat Frontier branded ERJ-145, and a water cannon salute by the Manistee Township Fire Department. Two travel agents have been invited to have a booth at the airport on April 18<sup>th</sup>, and Mr. Lind has been working on putting together gift bags to hand out to arriving passengers with Manistee County visitor information, coupons, etc. Mr. Lind would like to have the gift bags be an ongoing feature at the airport. The Chamber Business After Hours will also be held at the airport on April 18<sup>th</sup> at 5:00 P.M.

It was noted that Frontier has still not signed a contract with the airport. Mr. Lind added that some airports do operate without these contracts even though they're required. Mr. Kowalski felt that it was very important to have a signed contract before Frontier begins service and Mr. Saylor agreed. Mr. Lind will contact Frontier again regarding this matter.

The Guidelines Committee presented a rough draft of the updated airport guidelines for the Airport Authority members to review. The current guidelines were also provided for comparison. This item will be discussed at next month's meeting.

With there being no further business to come before the Authority, the meeting was adjourned at approximately 11:35 A.M.

Respectfully submitted,

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Rachel Nelson, Airport Authority Secretary

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# MANISTEE COUNTY BLACKER AIRPORT

## MARCH 2011 ACCOUNTS PAYABLE

CHECK #	VENDOR NAME	AMOUNT
	BARRY LIND	\$ 3,278.18
	CONSUMERS ENERGY	\$ 5,608.98
	A T & T	\$ 17.57
	MICHCON (DTE ENERGY)	\$ 726.85
	GOCKERMAN, WILSON, SAYLOR	\$ -
	BLUE GLOBES, LLC	\$ 245.12
	WEATHER SERVICES INTERNATIONAL	\$ 357.00
	NAPA AUTO PARTS	\$ -
	ACE HARDWARE	\$ 72.78
	FASTENAL	\$ 103.78
	DIRECT TV	\$ 183.98
	COFESSCO FIRE PROTECTION	\$ 208.40
	ORCHARD BEACH AVIATION	\$ 526.22
	PECKHAM ENGINEERING	\$ 50.00
	JACKPINE BUSINESS CENTER	\$ 111.84
	PRIMARY AIRPORT SERVICES	\$ -
	INDUSTRIAL MARKETING	\$ 108.20
	TIM SWIATLOWSKI	\$ 200.00
	BLARNEY CASTLE	\$ 1,035.40
	<b>TOTAL</b>	<b>\$ 12,834.30</b>
	<b>ADVERTISING INVOICES</b>	
	MS CREATIVE SERVICES	\$ -
	<b>TOTAL</b>	<b>\$ -</b>
	<b>ORCHARD BEACH AVIATION</b>	<b>\$ 17,075.16</b>
	REGULAR HOURS                    279 @ 15.00	4,185.00
	MAINTENANCE HOURS            74 @ 15.00	1,110.00
	PART 139 LABOR	11,630.16
	INTERNET	150.00
	<b>GRAND TOTAL</b>	<b>\$ 29,909.46</b>

## MANISTEE COUNTY BLACKER AIRPORT

MARCH 2011 REVENUE & EXPENSES			BUDGET REMAINING		50%
INCOME:	CURRENT MONTH	YEAR-TO DATE	ANNUAL BUDGET	BALANCE \$	%
HANGER RENTAL	\$ 1,275.00	\$ 9,754.80	\$ 20,400.00	\$ 10,645.20	52%
LANDING FEES - GREAT LAKES	\$ 17,815.24	\$ 106,891.44	\$ 212,882.00	\$ 105,990.56	50%
LANDING FEES - GENERAL AVIATION	\$ 54.00	\$ 207.00	\$ 1,250.00	\$ 1,043.00	83%
AUTO RENTAL SPACE	\$ -	\$ 3,147.90	\$ 5,000.00	\$ 1,852.10	37%
OFFICE RENT	\$ 955.00	\$ 5,730.00	\$ 11,460.00	\$ 5,730.00	50%
COUNTY OF MANISTEE	\$ 9,583.00	\$ 57,498.00	\$ 115,000.00	\$ 57,502.00	50%
FUEL SALES	\$ 244.13	\$ 2,074.42	\$ 6,500.00	\$ 4,425.58	68%
SIGN LEASE	\$ 200.00	\$ 700.00	\$ 3,800.00	\$ 3,100.00	82%
MISCELLANEOUS	\$ -	\$ 870.00	\$ 1,000.00	\$ 130.00	13%
<b>TOTAL INCOME</b>	<b>\$ 30,126.37</b>	<b>\$ 186,873.56</b>	<b>\$ 377,292.00</b>	<b>\$ 190,418.44</b>	<b>50%</b>

### EXPENSES:

PERSONNEL - MANAGEMENT	\$ 3,278.18	\$ 19,669.08	\$ 39,340.00	\$ 19,670.92	50%
PERSONNEL - OPERATIONS & MAINTENANCE	\$ 16,925.16	\$ 107,303.46	\$ 218,872.00	\$ 111,568.54	51%
DUES & MEETINGS	\$ -	\$ 345.00	\$ 800.00	\$ 455.00	57%
SUPPLIES	\$ 215.62	\$ 817.40	\$ 4,000.00	\$ 3,182.60	80%
UTILITIES	\$ 6,669.81	\$ 22,670.94	\$ 35,000.00	\$ 12,329.06	35%
FUEL	\$ 1,035.40	\$ 7,922.12	\$ 6,500.00	\$ (1,422.12)	-22%
REPAIRS & MAINTENANCE	\$ 1,360.72	\$ 7,437.85	\$ 10,000.00	\$ 2,562.15	26%
TERMINAL IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	0%
CONTRACTED SERVICES	\$ 357.00	\$ 714.00	\$ 1,600.00	\$ 886.00	55%
LEGAL	\$ -	\$ 1,753.75	\$ 5,000.00	\$ 3,246.25	65%
AUDIT	\$ -	\$ -	\$ 1,500.00	\$ 1,500.00	100%
ADVERTISING	\$ -	\$ -	\$ 5,880.00	\$ 5,880.00	0%
TELEPHONE	\$ 17.57	\$ 108.00	\$ 300.00	\$ 192.00	64%
INSURANCE	\$ -	\$ 19,941.39	\$ 22,000.00	\$ 2,058.61	9%
TRAINING (FIRE FIGHTER)	\$ -	\$ -	\$ 1,000.00	\$ 1,000.00	0%
EQUIPMENT	\$ -	\$ -	\$ 19,500.00	\$ 19,500.00	0%
BOOKKEEPING	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	100%
NOTES PAYABLE	\$ -	\$ -	\$ -	\$ -	0%
TRANSFER OUT/FUND BALANCE	\$ -	\$ -	\$ -	\$ -	100%
MISCELLANEOUS	\$ 50.00	\$ 1,054.61	\$ 3,000.00	\$ 1,945.39	65%
	<b>\$ 29,909.46</b>	<b>\$ 189,737.60</b>	<b>\$ 377,292.00</b>	<b>\$ 187,554.40</b>	<b>50%</b>

EXCESS REVENUE OVER/(UNDER) EXPENDITURES \$ 216.91 \$ (2,864.04)

### BALANCE ON HAND - AIRPORT FUND

BEGINNING BALANCE 03/01/11	\$ 21,515.60
MARCH RECEIPTS	\$ 30,116.00
FEBRUARY DISBURSEMENTS	<u>\$ (31,220.21)</u>

\$ 20,411.39

# MANISTEE COUNTY BLACKER AIRPORT

## MARCH 2011 BALANCE SHEET

ASSETS	3/31/2011	2/28/2011
CASH	\$ 20,411.39	\$ 21,515.60
ACCOUNTS RECEIVABLE		
GREAT LAKES AIRLINES	\$ 17,815.24	\$ 17,815.24
STATE OF AUTO RENTAL	\$ -	\$ -
MISC.	\$ 798.13	\$ 787.76
<b>TOTAL ASSETS</b>	<b>\$ 39,024.76</b>	<b>\$ 40,118.60</b>
LIABILITIES	3/31/2011	2/28/2011
ACCOUNTS PAYABLE - TRADE	\$ 29,909.46	\$ 31,220.21
ACCOUNTS PAYABLE - COUNTY	\$ -	\$ -
PREPAID HANGER RENT	\$ -	\$ -
<b>TOTAL LIABILITIES</b>	<b>\$ 29,909.46</b>	<b>\$ 31,220.21</b>
<b>FUND BALANCE</b>	<b>\$ 9,115.30</b>	<b>\$ 8,898.39</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 39,024.76</b>	<b>\$ 40,118.60</b>

PASSENGER FACILITY CHARGES COLLECTED THROUGH 03/31/2011	\$ 34,658.51
PFC FUNDS AVAILABLE	\$ 34,658.51
BALANCE DUE TO MANISTEE COUNTY ON THE FUEL FARM AS OF:	
9/30/2009	\$ 19,577.36
7/1/2010	\$ 16,228.49
9/30/2010	\$ -
PUBLIC IMPROVEMENT FUND - CASH AVAILABLE	\$ 24,686.88
PAYOFF FUEL FARM FROM PUBLIC IMPROVEMENT FUND (per Board of Commissioner action 7/20/2010)	\$ (16,228.49)
STATE OF MICHIGAN - TAXIWAY LIGHTING PROJECT	\$ (475.00)
STATE OF MICHIGAN - PAVEMENT MARKING PROJECT	\$ (1,400.00)
STATE OF MICHIGAN - TAXIWAY LIGHTING PROJECT	\$ (5,900.00)
PUBLIC IMPROVEMENT FUND - CASH AVAILABLE AS OF 03/31/2011	\$ 683.39

APPENDIX C

Manistee County Blacker Airport

**Enplaned/Deplaned**

	2005		2006		2007		2008		2009		2010		2011	
	Out/In	Total	Out/In	Total										
Jan	MW 141/118	259	MW 150/101	251	MW 210/164	374	MW 234/169	403	GL 138/106	244	GL 212/145	357	GL 201/169	370
Feb	183/147	330	137/133	270	198/184	382	215/200	413	112/93	205	196/150	346	202/194	396
Mar	168/199	367	197/203	400	224/229	453	213/200	413	149/139	288	216/231	447	<b>225/215</b>	<b>440</b>
Apr	132/152	284	191/218	409	183/239	422	18/38	56	119/140	259	272/255	527		
May	162/152	314	200/217	417	238/251	489	0/0	0	184/180	364	263/302	565		
Jun	147/169	316	233/283	516	252/309	561	GL 94/113	207	166/213	379	311/366	677		
Jul	232/208	440	318/332	650	340/348	688	278/301	579	388/439	827	521/551	1072		
Aug	223/228	451	349/358	707	348/305	653	300/293	593	429/359	788	482/395	877		
Sep	171/158	329	268/267	535	278/217	495	219/190	409	285/293	578	240/233	473		
Oct	131/135	266	263/221	484	276/248	524	173/174	347	282/275	557	270/246	516		
Nov	159/148	307	210/205	415	275/280	555	168/166	334	257/269	526	236/242	478		
Dec	142/146	288	224/242	466	203/205	408	159/122	281	228/279	507	194/235	429		
Total		3951		5520		6004		4035		5522		6764		1206

**On-time Performance**

	2005		2006		2007		2008		2009		2010		2010	
	Cancel/Delay	On-time	Cancel/Delay	On-time										
Jan									13%/25%	62%	23%/22%	55%	15%/38%	48%
Feb									18%/16%	66%	13%/32%	55%	15%/28%	58%
Mar									8%/11%	79%	11%/19%	70%	<b>21%/19%</b>	<b>60%</b>
Apr									10%/16%	74%	13%/17%	70%		
May									2%/10%	88%	12%/10%	78%		
Jun									7%/18%	75%	6%/26%	68%		
Jul									4%/16%	80%	5%/19%	76%		
Aug									2%/12%	86%	4%/5%	91%		
Sep									0%/9%	91%	18%/16%	66%		
Oct								11%/31%	57%	10%/8%	81%	15%/13%	72%	
Nov								13%/32%	55%	3%/10%	87%	16%/16%	68%	
Dec								36%/44%	20%	25%/39%	36%	32%/25%	43%	

**ORCHARD BEACH AVIATION**

March 2011

**RENT**

OFFICE	\$325.00	
HANGER	\$175.00	
FUEL	\$244.13	
LANDING FEES		
TWIN	\$0.00	(0 @ \$9)
JET	\$54.00	(0 @ \$18)
 TOTAL	 \$798.13	
 100	 682.7 Gal	
JET	944.8 Gal	
 TOTAL	 1627.5 Gal	

**May Travel with Introductory Promotional Fares****Best Fares**

	MBL	TVC	GRR
Atlanta (ATL)	263 F9/UA	361 UA	<b>219</b> DL
Boston (BOS)	250 F9/UA	506 US/UA	<b>234</b> UA
Dallas (DFW)	255 F9/UA	511 UA	<b>249</b> F9
Denver (DEN)	<b>230</b> F9	486 US/UA	269 F9
Houston (HOU)	316 F9/CO	429 DL	<b>248</b> CO
Kansas City (MCI)	<b>194</b> F9	455 DL	232 DL
Las Vegas (LAS)	331 F9/US	411 UA	<b>309</b> DL
Los Angeles (LAX)	<b>264</b> F9/UA	421 DL	295 DL
Milwaukee (MKE)	<b>71</b> F9	349 UA	208 F9
Minneapolis (MSP)	<b>199</b> F9	399 US	346 F9
New York Area (NYC)	<b>194</b> F9	409 AA	248 F9
Orlando (MCO)	343 F9/US	335 AA	<b>202</b> DL
Philadelphia (PHL)	<b>230</b> F9	431 DL	308 DL
Phoenix (PHX)	<b>293</b> F9	451 DL	312 DL
Portland (PDX)	376 F9/CO	498 DL	<b>301</b> DL
San Diego (SAN)	<b>269</b> F9/UA	429 AA	358 CO
San Francisco (SFO)	<b>290</b> F9/CO	501 DL	338 CO
Seattle (SEA)	409 F9/US	481 DL	<b>375</b> DL
St Louis (STL)	<b>190</b> F9	351 DL	232 F9
Washington DC Area (WAS)	218 F9	381 DL	<b>139</b> FL

Average Fare                      \$259.25                      \$429.75                      \$271.10

Fares Pulled 4/10/11 for travel 5/4/11 - 5/11/11

**Best Fares +7 days parking**

	MBL	TVC	GRR
Atlanta (ATL)	<b>263</b> F9/UA	394 UA	267 DL
Boston (BOS)	<b>250</b> F9/UA	539 US/UA	282 UA
Dallas (DFW)	<b>255</b> F9/UA	544 UA	297 F9
Denver (DEN)	<b>230</b> F9	519 US/UA	317 F9
Houston (HOU)	316 F9/CO	462 DL	<b>296</b> CO
Kansas City (MCI)	<b>194</b> F9	488 DL	280 DL
Las Vegas (LAS)	<b>331</b> F9/US	444 UA	357 DL
Los Angeles (LAX)	<b>264</b> F9/UA	454 DL	343 DL
Milwaukee (MKE)	<b>71</b> F9	382 UA	256 F9
Minneapolis (MSP)	<b>199</b> F9	432 US	394 F9
New York Area (NYC)	<b>194</b> F9	442 AA	296 F9
Orlando (MCO)	343 F9/US	368 AA	<b>250</b> DL
Philadelphia (PHL)	<b>230</b> F9	464 DL	356 DL
Phoenix (PHX)	<b>293</b> F9	484 DL	360 DL
Portland (PDX)	376 F9/CO	531 DL	<b>349</b> DL
San Diego (SAN)	<b>269</b> F9/UA	462 AA	406 CO
San Francisco (SFO)	<b>290</b> F9/CO	534 DL	386 CO
Seattle (SEA)	<b>409</b> F9/US	514 DL	423 DL
St Louis (STL)	<b>190</b> F9	351 DL	232 F9
Washington DC Area (WAS)	218 F9	414 DL	<b>187</b> FL

Average Fare                      \$259.25                      \$461.10                      \$316.70

Parking Fees for one week are \$0 at Manistee, \$33 at Traverse City and \$48 at Grand Rapids

Fares Pulled 4/10/11 for travel 5/4/11 - 5/11/11

## June Travel with Standard Fares

### Best Fares

	MBL	TVC	GRR
Atlanta (ATL)	283 F9/UA	361 UA	<b>217</b> FL
Boston (BOS)	259 F9	526 US/UA	<b>234</b> FL
Dallas (DFW)	293 F9/UA	511 AA	<b>269</b> AA
Denver (DEN)	<b>250</b> F9	509 UA	289 F9
Houston (HOU)	366 F9/WN	429 DL	<b>248</b> CO
Kansas City (MCI)	<b>214</b> F9	455 DL	232 DL
Las Vegas (LAS)	361 F9/US	411 DL	<b>345</b> DL
Los Angeles (LAX)	<b>270</b> F9	461 DL	328 CO
Milwaukee (MKE)	<b>91</b> F9	349 UA	238 F9
Minneapolis (MSP)	<b>210</b> F9	399 US	376 F9
New York Area (NYC)	<b>210</b> F9	409 AA	268 F9
Orlando (MCO)	289 F9	335 AA	<b>189</b> FL
Philadelphia (PHL)	<b>269</b> F9	431 DL	328 F9
Phoenix (PHX)	<b>310</b> F9/US	481 DL	352 DL
Portland (PDX)	449 F9	531 UA	<b>343</b> CO
San Diego (SAN)	<b>356</b> F9/CO	429 AA	398 CO
San Francisco (SFO)	407 F9/CO	531 DL	<b>359</b> CO
Seattle (SEA)	473 F9/AK	521 DL	<b>421</b> CO
St Louis (STL)	<b>214</b> F9	351 DL	232 DL
Washington DC Area (WAS)	238 F9	371 AA	<b>139</b> FL

Average Fare                      \$290.60                      \$440.05                      \$290.25

Fares Pulled 4/10/11 for travel 6/1/11 - 6/8/11

### Best Fares +7 days parking

	MBL	TVC	GRR
Atlanta (ATL)	283 F9/UA	394 UA	<b>265</b> FL
Boston (BOS)	<b>259</b> F9	559 US/UA	282 FL
Dallas (DFW)	<b>293</b> F9/UA	544 AA	317 AA
Denver (DEN)	<b>250</b> F9	542 UA	337 F9
Houston (HOU)	366 F9/WN	462 DL	<b>296</b> CO
Kansas City (MCI)	<b>214</b> F9	488 DL	280 DL
Las Vegas (LAS)	<b>361</b> F9/US	444 DL	393 DL
Los Angeles (LAX)	<b>270</b> F9	494 DL	376 CO
Milwaukee (MKE)	<b>91</b> F9	382 UA	286 F9
Minneapolis (MSP)	<b>210</b> F9	432 US	424 F9
New York Area (NYC)	<b>210</b> F9	442 AA	316 F9
Orlando (MCO)	289 F9	368 AA	<b>237</b> FL
Philadelphia (PHL)	<b>269</b> F9	464 DL	376 F9
Phoenix (PHX)	<b>310</b> F9/US	514 DL	400 DL
Portland (PDX)	449 F9	564 UA	<b>391</b> CO
San Diego (SAN)	<b>356</b> F9/CO	462 AA	446 CO
San Francisco (SFO)	<b>407</b> F9/CO	564 DL	<b>407</b> CO
Seattle (SEA)	473 F9/AK	554 DL	<b>469</b> CO
St Louis (STL)	<b>214</b> F9	384 DL	280 DL
Washington DC Area (WAS)	238 F9	404 AA	<b>187</b> FL

Average Fare                      \$290.60                      \$473.05                      \$338.25

Parking Fees for one week are \$0 at Manistee, \$33 at Traverse City and \$48 at Grand Rapids

Fares Pulled 4/10/11 for travel 6/1/11 - 6/8/11